

1 UNITED STATES DISTRICT COURT
SOUTHERN DISTRICT OF NEW YORK
2 -----X

3 IN RE PETITION OF PANDORA MEDIA, INC. 12 CV 8035 (DLC)
4 -----X

5 Related to

6 UNITED STATES OF AMERICA,

7
8 Plaintiff,

9 v. 41 CV 1395 (DLC)

10 AMERICAN SOCIETY OF COMPOSERS,
AUTHORS AND PUBLISHERS,

11 Defendant.

12 -----X
13 New York, N.Y.
14 January 21, 2014
15 9:30 a.m.

16 Before:

17 HON. DENISE COTE,
18 District Judge

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1 APPEARANCES

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9 AMY ELLYN GOLD
DARREN W. JOHNSON

10 ALSO PRESENT:

11 RICHARD H. REIMER, ASCAP

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1 (Case called)

2 (In open court)

3 THE COURT: Good morning, everyone.

4 THE DEPUTY CLERK: The matter of in re: Petition of
5 Pandora Media Inc. Counsel for the petitioner, please state
6 your appearance for the record.

7 MR. STEINTHAL: Kenneth Steintal, Joseph Wetzel,
8 Katie Bates, Jeff Seddon from King and Spaulding.

9 MR. COLLIER: Mark Collier, Fulbright and Jaworski.

10 MR. HARRISON: Chris Harrison, Pandora.

11 THE COURT: Thank you.

12 MR. COHEN: Good morning, your Honor. Jay Cohen from
13 Paul Weiss for ASCAP, with Eric Stone, Darren Johnson and Amy
14 Gold for ASCAP.

15 THE COURT: Good morning. Give me just one second
16 here to get all the technology up and running. So thank you so
17 much for your participation in the final pretrial conference
18 last week and again for the submission of your papers. We'll
19 hopefully be a little smoother in operating our systems as the
20 trial goes on, but we'll see.

21 I have approved the proposed redactions and issued an
22 order which will be docketed today and as a result you may file
23 in their proposed redacted form the submissions associated with
24 this trial.

25 I want to say a couple of things in that regard.

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Trial

1 Thank you for narrowing your proposed redactions and working so
2 cooperatively with each other and third parties to do so. But
3 I did not want to suggest my approval is a finding that similar
4 redactions will be permitted for trial testimony or for
5 exhibits received at trial. And certainly should a third party
6 seek access to any of the redacted material I'll feel free to
7 separately review the redactions.

8 I have a request of the parties. I think it would be
9 helpful to me for you to create a chart which probably contains
10 entirely uncontroversial matters and let me describe the kind
11 of chart I'm thinking of. Down the column would list various
12 rights like the public performance right, mechanical rights,
13 synch rights, lyrics rights, grand performance rights and
14 dramatic public performance rights all of which are referred to
15 in your papers and any other rights that you're going to be
16 discussing with me in one way or another in this trial and then
17 along the column headers you'd give the statutory or other
18 reference to where that right can be identified in the law, the
19 source for the right. Another potential column header is a
20 layman's description of what the right is. Another column
21 header is the original owner's right or the original owner of
22 the right. It's my understanding with respect to some of these
23 rights, of course, they are conveyed to others customarily, and
24 so the next column is -- I'm not suggesting here something
25 other than information you have at your fingertips so if this

1 is more complicated forget this column heading, but generally
2 speaking who controls those rights through a license. And then
3 the last column, well, not the last, which kinds of users need
4 a license for those rights and what is the process for setting
5 the licensing fee. For instance, a rate court or some other
6 entity or just negotiations between or among the parties.
7 Thank you.

8 So we just heard from computer systems. Part of the
9 log-in problem is because they're having problems, so I'm
10 hopeful that that won't interfere in the coming days.

11 I thought I might give you rulings on the motions in
12 limine before we begin, and I'd start with rulings on the
13 motions in limine that Pandora has made with respect to ASCAP's
14 witnesses. There are three that are still being pressed. The
15 first one -- and I should say with respect to all three of
16 these motions in limine I will be denying the motion.

17 With respect to the Ashenfelter testimony, there are
18 principally two grounds asserted. One is a set of arguments
19 that focus on the fact that Dr. Ashenfelter relied
20 significantly if not entirely on an analysis of feature music
21 and I find the arguments that Pandora is making go to the
22 weight and can be part of its cross-examination. It goes to
23 the weight of the expert testimony.

24 The second principal argument is a series of arguments
25 that relate to Dr. Ashenfelter's reliance on certain material

1 from ASCAP, its quarterly detail files and Pandora argues,
2 among other things, that it didn't have access to the data on
3 which Dr. Ashenfelter relied as he -- and I use this term
4 loosely, massaged that data, and complains that in his
5 deposition testimony Dr. Ashenfelter was unable to answer or
6 respond to certain precise questions that were put to him by
7 Pandora's counsel. I find that the methodology was
8 sufficiently disclosed and that the deposition testimony was
9 sufficiently responsive.

10 The second motion in limine goes to the expert
11 testimony offered by Flynn and this was offered in the context
12 of arguments about whether Pandora's service is similar or not
13 to broadcast radio stations. Flynn has more than 25 years in
14 the broadcasting and media field and is presenting an
15 understanding of prevailing trends. One of the -- and
16 therefore I find that expert is qualified to give the opinions
17 offered in the direct testimony.

18 One of the complaints that Pandora makes is that the
19 expert uses the terms "interactive" and "non-interactive" in a
20 way that is inconsistent with the legal definitions of those
21 terms and indeed in certain context with ASCAP's own use of
22 these terms in its licensing. This expert testimony is not
23 offered to argue that the legal definition and other contexts
24 of those terms should be other than as it is found in those
25 contexts. This testimony is offered to tease out the features

1 of Pandora that the expert believes distinguish its services
2 from the RMLC licensees, and I will receive it.

3 I've been thinking myself about a term that I could
4 use that wouldn't create this kind of difficulty. I haven't
5 settled on a final term but I'm thinking of the term
6 "responsive" as opposed to "interactive." There are other
7 terms I'm thinking about. In any event, I'm anxious for
8 counsel to suggest to me a term that would adequately convey
9 what Pandora does and yet not enter into unnecessarily this
10 debate which is really I think a side show about whether it's
11 interactive or not because of the confusion one can create if
12 you loosely use the term "interactive" in this context when it
13 has a very defined meaning in a different legal context.

14 Another argument that's made about the Flynn testimony
15 is that Flynn's definition of the radio industry is an
16 arbitrary one. I don't find that this defeats admission of the
17 testimony. How arbitrary it is can be subject to examination.
18 This expert has presented sufficient evidence in direct
19 testimony to support a view that it's a standard use for this
20 witness.

21 Another series of arguments has to do with the
22 expert's reliance on statistics from I Heart Radio's customized
23 stations and it's an argument about that information being
24 without foundation. It's not being relied upon in this direct
25 testimony, so that argument is moot.

1 And finally, there's a general argument that the
2 testimony is not helpful because it's simply a vehicle to place
3 hearsay testimony into evidence and of course that is an
4 improper use of expert testimony. But I find that the kinds of
5 evidence and articles to which Flynn is pointing are the kinds
6 that this person uses from day-to-day in working in this field
7 and it's being appropriately used.

8 I should have begun by providing the parties with the
9 standard I will use in evaluating the admission of expert
10 testimony. Obviously, I'm looking at Rule 702 in particular
11 and to some extent 703 as well of the Federal Rules of
12 Evidence. The law assigns district courts a gatekeeping rule
13 in insuring that expert testimony satisfies the requirements of
14 these rules. *United States v. Farhane*, 634 F.3d at 168. A
15 Court's inquiry entails a preliminary assessment of whether the
16 reasoning or methodology underlying the testimony is
17 scientifically valid and if whether that reasoning or
18 methodology properly can be applied to the facts in issue.
19 *U.S. Food service*, 729 F.3d at 129. A trial judge should
20 exclude expert testimony if it is speculative or conjectural or
21 based on assumptions that are so unrealistic or contradictory
22 as to suggest bad faith. *Zerenga*, 571 F.3d at 213 to 14.
23 Moreover, in order to be admissible an expert opinion requires
24 some explanation as to how the expert came to a conclusion and
25 the methodologies are evidence that substantiate the

1 conclusion. Riegel 451 F.3d at 127. An explanation is
2 necessary because when an expert opinion is based on data, a
3 methodology or studies that are simply inadequate to support
4 the conclusions reached Daubert and Rule 702 mandate the
5 exclusion of that unreliable opinion testimony. Ruggiero, 424
6 F.3d at 255. Furthermore, Rule 702 requires that expert
7 testimony provide assistance to the trier of fact beyond that
8 afforded by the arguments of counsel. Chin, 685 F.3d at 161.
9 Finally, expert testimony may not usurp the role of the fact
10 finder in applying the law to the facts before it. Lumpkin,
11 192 F.3d at 289.

12 As I mentioned, I'm also aware of the requirements of
13 Rule 703. Under that rule experts can testify to opinions
14 based on inadmissible evidence including hearsay if experts in
15 the field reasonably rely on such evidence in forming their
16 opinions. Mejia, 545 F.3d at 197. The expert may not,
17 however, simply transmit that hearsay to the fact finder, *ibid.*
18 Moreover an expert must analyze the source materials and not
19 simply repeat their contents. *Ibid* at 198. The Daubert
20 inquiry is flexible and district courts enjoy considerable
21 discretion in deciding on the admissibility of expert
22 testimony. Food Service, 729 F.3d at 130 and *United States v.*
23 *Williams*, 506 F.3d at 160 to 61.

24 Let me turn to the arguments with respect to Pandora's
25 motion concerning testimony from ASCAP expert Murphy. Pandora

1 makes a series of attacks on Murphy's opinions, all of which it
2 may explore on cross-examination and probe the weight of the
3 testimony. Among other things, Pandora argues that Professor
4 Murphy's analysis fails to consider critical facts including --
5 and this is not an exhaustive list -- one, the non-competitive
6 world within which public performance rights are negotiated;
7 two, the circumstances in which Pandora had to negotiate with
8 withdrawing publishers and, three, the publisher's actual
9 relationship with ASCAP and the implications for those -- the
10 implications that stem from those relationships. Pandora also
11 argues that Professor Murphy failed to conduct any study or
12 analysis to test his theoretical assertions against the facts
13 that exist on the ground in this industry or marketplace. I
14 don't find that any of these objections make Professor Murphy's
15 use of his economic model inadmissible or make admissible the
16 other opinions he offers in his testimony but it will
17 definitely be part of my analysis about the weight to give such
18 analyses.

19 Let me turn to ASCAP's motion in limine with respect
20 to Pandora's witnesses. There are four. I'm going to deny
21 those with respect to Marx and Rosenblatt. I will be granting
22 in part the motion addressed to Noll and McIntyre and I'm going
23 to be granting the motion with respect to Pandora's acquisition
24 of a radio station.

25 The testimony offered by Marx is essentially a

1 refutation of the analysis offered by ASCAP's expert witness
2 Murphy and it's principally used that testimony by Marx as a
3 critique of Murphy's analysis. To some extent it's a vehicle
4 for Pandora's summation arguments or what I expect to hear on
5 summation regarding the appropriate benchmarks here, but
6 nonetheless it does contain some analysis that is premised on
7 principles of economics and I find that ASCAP may use its
8 cross-examination to explore any perceived deficiencies from
9 the Marx testimony.

10 The testimony offered by Rosenblatt is principally
11 offered to refute the ASCAP testimony from Flynn. The
12 arguments that are made with respect to this testimony include
13 the following: That there were a number of concessions made in
14 the deposition testimony that Rosenblatt gave that in essence
15 sapped any value from the testimony given by Rosenblatt that
16 Pandora, quote-unquote, "is radio." And in this context ASCAP
17 relies as well on documents from Pandora's own files. ASCAP
18 also argues that Rosenblatt is simply keying the definitions
19 for purposes of this case, that Rosenblatt is not an expert on
20 radio and is simply a media consultant with limited radio
21 experience. It argues in addition that there's insufficient
22 data to support Rosenblatt's opinion and that two studies
23 should be excluded; one is a study about UK listening habits
24 that's no longer being offered and therefore that argument is
25 moot. The other is a study about auto drivers' habits in

1 southeastern United States cities that concerns their practices
2 in switching radio stations while driving their cars and it's
3 contained in JX 105 and relied on at paragraph 116. I've
4 looked at and read with some care JX 105. And then the last
5 argument that's made is much of the testimony is historical
6 data and discussion that's irrelevant. I find that Rosenblatt
7 is sufficiently qualified in this field to give expert
8 testimony about the issues covered in his direct testimony. I
9 find that he may properly rely on JX 105 and the rest of the
10 arguments can be explored on cross.

11 Let's turn to the third motion in limine made by ASCAP
12 against Pandora's witnesses. This third motion addresses
13 testimony given by two witnesses, Noll and McIntyre, and it's
14 made in part by indication of Rule 403. ASCAP argues that
15 testimony from these two witnesses simply duplicates testimony
16 already given by Marx and Rosenblatt for ASCAP, that there were
17 two rounds of expert reports in this case, an opening and a
18 rebuttal round, and when Pandora offered the testimony from
19 Noll and McIntyre for the first time on rebuttal that was
20 duplicative and unfair in a variety of ways. It also argues,
21 that is, ASCAP also argues that the testimony from these two
22 witnesses is not truly rebuttal testimony. So I'm going to
23 deny the motion with respect to Noll. I think it is fair to
24 rebut Professor Murphy's model with a new expert. I don't
25 think it would have been fair for me to conclude based on what

1 I read in the motions in limine that Pandora was in a position
2 to anticipate Murphy's model such that it could have put in
3 with opening expert testimony a significant critique and
4 therefore while I understand its making a critique through two
5 witnesses the fact that it chose a new expert to make that
6 critique in a rebuttal I think is appropriate.

7 I don't find Pandora's use of McIntyre, however, will
8 survive using the same analysis. I think that the issues to be
9 addressed here, whether Pandora's service is sufficiently
10 comparable to broadcast radio, to say that Pandora is radio is
11 something that everybody anticipated and Pandora did anticipate
12 and presented testimony on that score in its opening expert
13 report. So to the extent McIntyre survives at all it must
14 survive as appropriate true rebuttal.

15 McIntyre's direct testimony is 25 pages long. Three
16 pages are addressed to qualifications and background. So
17 that's that. I don't think that's impacted in any way by what
18 I'm about to say. I think that Pandora should try to identify
19 what is true rebuttal and unique to McIntyre here. I'm going
20 to give you some assistance that I'm probably going to think
21 that you should eliminate all but five of the pages that have
22 substantive testimony. I'm hoping by this fairly arbitrary
23 listing of five pages to give the parties a signal so your
24 discussions here cannot consume an enormous amount of time. It
25 gives Pandora an opportunity to identify any appropriate

1 rebuttal testimony so I'm not suggesting a new affidavit. I'm
2 suggesting striking all but eight pages, the three pages which
3 are the qualifications and background and something like five
4 pages more. And I'd like Pandora to present that proposal to
5 ASCAP by Friday. Parties can discuss it over the weekend.
6 I'll hear you Monday if there are any remaining disputes.

7 Going to the fourth and last motion in limine, this
8 has to do with Pandora's acquisition of a radio station, KXMZ
9 in South Dakota. I don't understand that that radio station
10 has yet been acquired. It's subject to FCC approval, that is,
11 the acquisition is subject to FCC approval and Pandora
12 represents that in the event it's dissatisfied with the rate
13 court determination here, and of course my hope is that either
14 both parties -- I won't complete that sentence. My hope here
15 is that both parties will feel they got a fair opportunity to
16 present their arguments and a reasoned judgment and explanation
17 such that they obviously if they are dissatisfied have an
18 opportunity to test my decision through appeal.

19 But in any event, it represents that if it is
20 dissatisfied and if it succeeds in acquiring this radio station
21 it will apply to this Court to be governed by the RMLC. Should
22 that day arrive I'd be happy to receive that application, and
23 so I'm going to grant this motion in limine to exclude evidence
24 and argument about the potential effect of that potential
25 acquisition on this rate court proceeding. And I urge this

1 party to discuss the specifics of how that ruling may affect
2 their presentation of arguments and evidence.

3 Now, it had been my goal to do all of that, of course,
4 at our final pretrial conference. I apologize that I was not
5 able to do that, but those are the rulings and so we're now at
6 a position, I believe, yes to formally begin this trial.

7 I want to tell counsel that I have thought about the
8 Section 114 and Rule 408 settlement discussion issues and I
9 don't think I need to share that analysis of the law with you
10 right now, but at the appropriate point when you think it will
11 help in your planning and presentation feel free to raise those
12 issues with me.

13 So, counsel, I think we had talked about time limits
14 and so we're going to move to opening statements and, counsel,
15 have you agreed on a timekeeper or would you like me to do
16 that?

17 MR. COHEN: Your Honor, if you would.

18 THE COURT: Great. Happy to. So I'm going to have
19 ASCAP go first with respect to opening and it will go last with
20 respect to summation, since it bears the burden of proof in a
21 significant way in this rate court proceeding to establish the
22 reasonableness of its proposed fee, at least as a starting
23 point.

24 Mr. Cohen.

25 MR. COHEN: Your Honor, we have some demonstratives

1 we're going to put up on the screen but if it's helpful for the
2 Court I have a bound copy for you and for your clerk.

3 THE COURT: Thank you.

4 MR. COHEN: Mr. Steinthal has a copy as well.

5 May it please the Court. Your Honor, I represent
6 ASCAP and the many thousands of songwriters, composers and
7 music publishers who create the music that forms the lifeblood
8 of Pandora's internet music streaming service. We're here in
9 rate court, which is expensive and protracted for ASCAP, as it
10 is for Pandora, because this matter is of overwhelming
11 importance to ASCAP's members. The significance derives from
12 the fact that Pandora is the largest, I'm going to suggest the
13 term customized internet radio service in the country. It
14 professes to have more than 200 million registered users and
15 more than 70 million active listeners, each of whom, and this
16 is the customization, each of whom has the ability to create
17 personalized stations based on their own listening preferences
18 and tastes. Pandora's listeners consume tens of billions, B
19 for billions, of hours per year and Pandora claims to have more
20 than a 70 percent market share of internet radio, more than
21 double the share of the next 19 competitors involved. It's a
22 service with a market cap approaching \$7 billion and annual
23 revenues moving steadily through the hundreds of millions and
24 projected publicly by many analysts to approach a billion
25 dollars by the end of its license period. And that revenue,

1 your Honor, we believe it generates is generated by programming
2 that contains virtually nothing other than music. It's wall to
3 wall music with a tiny piece of comedy, almost half of which
4 has been written by ASCAP songwriters and composers.

5 That's why from the perspective of ASCAP's members
6 it's particularly important to get the right rate for Pandora,
7 and when I say the right rate I mean obtain a competitive
8 market rate for the music that's fueling Pandora's success.
9 We're not here, as Pandora has suggested throughout its papers,
10 in some kind of discriminatory witch hunt for Pandora to try to
11 extract super competitive rates. We're here only to seek
12 competitive market rates.

13 Now, your Honor, I've tried to divide this opening
14 into five parts. I hope it's logical. First, I want to go
15 through the principles which I think are well known to the
16 Court and not much in dispute that govern the determination of
17 a reasonable fee. Second, I want to lay out our proposal for
18 reasonable fees. Third, I want to deal with some -- I don't
19 have time today to deal with all -- but with the principal
20 criticisms of ASCAP's benchmarks by Pandora. I then want to
21 discuss Pandora's argument that it's similarly situated to the
22 RMLC stations that took an ASCAP license and, lastly, I want to
23 suggest to the Court that if the RMLC rate has any relevance at
24 all it has to be adjusted for differences in music intensity
25 between the RMLC licenses and Pandora.

1 So, your Honor, if I could move to the first, please,
2 the applicable principles of rate setting. There are sharp
3 disputes, as your Honor is aware, between the parties on the
4 rates in this case but I think there's very broad agreement on
5 the basic principles that should govern this Court's
6 determination. There are a number of core principles that were
7 devised from the consent degree in your Honor's prior rulings
8 in Mobi and DMX and we'll go through them quickly for context
9 first. Pandora, of course, has the right to apply to this
10 Court for the determination of a reasonable fee and that's your
11 Honor's task in this proceeding. Second, in this proceeding we
12 bear the burden of proof to establish the reasonableness of our
13 fee proposal. That's a burden that we take on that we think we
14 will discharge in the course of this trial. Third, and this
15 comes from Mobi, in determining the reasonableness of a
16 licensing fee the Court's job is to make a determination of a
17 fair market value, the price that a willing buyer and a willing
18 seller would agree to in an arm's length transaction, and,
19 lastly, and one that's of great significance in this case,
20 something that your Honor observed in DMX, since the task is to
21 come up not just with a willing buyer and willing seller rate
22 but the rate that the applicant would pay in a competitive
23 market, the Court is handicapped by the fact that there's no
24 actual evidence of competitive pricing in most rate court
25 cases.

1 Your Honor, as I turn to our proposal, what makes this
2 case different than most of those rate court proceedings is
3 that here we have direct evidence of competitive pricing for
4 the rights in question. And that's because we have true
5 competitive benchmarks, licenses that Pandora has entered into
6 with three music publishers, EMI, Sony ATV and Universal Music
7 in 2012 and 2013. We believe that what the evidence will show
8 is that the licenses entered into by Pandora are transactions
9 between a willing buyer and a willing seller and that those
10 transactions constitute the best evidence of what Pandora would
11 pay for music performing rights in a competitive market. So
12 our proposal, I think, although there is a lot of paper in this
13 case, is pretty simple. It's follow the market.

14 We have a proposal for the five-year period with
15 differing rates that are based on principally the direct
16 licenses entered into by Pandora are not because of competitive
17 issues and the restrictions consistent with the redactions.
18 I'm not going to talk about the specific rates and the specific
19 deals, but our principle is that those rates coupled with some
20 other market benchmarks that I'm going to discuss support a
21 reasonable rate of 1.85 percent for the first two years of the
22 license, 2.5 percent for 2013 and 3 percent for '14 and '15.

23 Again, if you go to the next slide, Bill, we believe
24 what the evidence will show, and, again, I've omitted the
25 numbers because of confidentiality, is that ASCAP's proposal

1 follows the market, it follows the trend in the market of
2 increasing prices for music performance rights in a competitive
3 market and I'll talk about why in a moment. The principal
4 explainer of that trend will be Professor Murphy who, of
5 course, your Honor knows from prior trials. He will testify
6 that the ASCAP proposal reflects the developing competitive
7 market in which the demand and competition for music
8 performance rights is increasing in value. Now, Professor
9 Murphy's opinion is supported not only by Pandora's own deals,
10 those three direct deals, but two other sets of competitive
11 benchmarks. The first comes from the Apple agreements that
12 were signed in June of 2013. Apple's new iTunes Radio service
13 entered into a series of agreements in June of 2013 with Sony,
14 EMI, Universal, Warner Chapel, BMG and indeed ASCAP and BMI
15 themselves. The rates in those agreements are of course set
16 out in our pretrial submissions and although they are not
17 agreements between Pandora and music publishers and ASCAP they
18 are useful as benchmarks because they're agreements for the
19 same rights entered into by a customized internet radio
20 service, that's Pandora's closest competitor.

21 Now, there's not going to be a dispute in this trial I
22 believe that Apple's iTunes Radio is similarly situated to
23 Pandora for the purposes of this Court's task of setting a
24 reasonable fee. It offers users a personalized internet radio
25 experience on both an advertising and ad-free basis, as does

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Opening - Mr. Cohen

1 Pandora and Pandora understood even before the launch of iTunes
2 Radio, which it tracked very closely, that Apple's iTunes
3 service could well be Pandora's most formidable and closest
4 competitor.

5 Here's what Mr. Westergren had to say. He's the
6 founder of Pandora and he'll testify at this trial. This
7 question was asked at his deposition prior to the launch of
8 Apple in September.

9 "Q. Do you expect the Apple product to be more competitive
10 with Pandora than any existing online radio service that's
11 available today?

12 "A. That's my expectation, yes." And he was right. So the
13 rates that were paid by Apple we believe demonstrate the
14 reasonableness of ASCAP's fee proposal.

15 Now, the reasonableness of our proposal we also
16 believe is supported by Pandora's licenses with SESAC. We're
17 relying for an economic underpinning in this case on Professor
18 Murphy again who will explain that an agreement between Pandora
19 and SESAC, SESAC not being subject to an antitrust consent
20 decree, is a competitive benchmark because it transacts freely
21 in the marketplace. That point, your Honor, we believe was
22 underscored by the fact that Pandora has willingly renewed its
23 SESAC license year after year at increasing rates. Now, of
24 course, your Honor, I'm mindful of what you had to say about
25 SESAC in the Mobi opinion and certainly our view of that is

1 that the circumstances that led to you reject SESAC in Mobi,
2 the threat of a copyright infringement suit and an agreement
3 signed under that threat are not present here. There will be
4 no testimony at this trial that anyone approached Pandora on
5 behalf of SESAC threatening to bring a copyright case if an
6 agreement was not signed. And as we see in slide 13, again
7 with the numbers removed to protect SESAC's confidentiality,
8 when you adjust the SESAC rates for ASCAP's market share since
9 there's a significant difference in market share those rates
10 are essentially spot on with ASCAP's rate court proposal.

11 Now, Professor Murphy will provide a detailed economic
12 framework for why ASCAP's proposal is consistent with what
13 would be expected in a competitive market. He lays it out in
14 detail in his testimony, the economic principles that talk
15 about why these benchmarks are in fact competitive market
16 agreements, why the fact that your Honor ruled on summary
17 judgment that these agreements, the direct license agreements
18 violated the consent decree, do not affect the utility of those
19 benchmarks as a matter of economics and he proposes a model of
20 competitive pricing of music performance rights that we believe
21 explain why the benchmark deals are at rates in excess of what
22 ASCAP previously charged and was able to obtain from Pandora
23 and at rates in excess of the rates obtained by ASCAP from the
24 RMLC. Unlike Pandora's two economists, Professor Murphy has an
25 actual mathematical model that predicts what would happen in a

1 competitive market. The model that he sets out in his
2 technical appendix I admit is complicated. We'll have a chance
3 to go through it with him, but it is complicated. I think the
4 basic principles of the model are pretty straightforward and
5 really boil down to two fundamental points that can be explored
6 with him at his testimony.

7 First, the increasing rates for custom music services,
8 personalized music services such as Pandora are driven by
9 Pandora's demand for variety. Services like Pandora, in
10 contrast to traditional radio, need to provide a vast variety
11 of music to satisfy the personal preferences of their
12 70 million active listeners, each of whom influences the
13 selection of his or her music by what Pandora calls seeding,
14 thumbing up, thumbing down to shape the listening experience.
15 Essentially users get a chance to either start with a song or
16 start with a genre or start with an artist and then influence
17 what comes next, influence what comes next by giving direction
18 to Pandora's music genome protect which is a computerized
19 algorithm about the type of music he or she would like to hear.

20 If we go to the next slide. This really demonstrates
21 the point. This comes from what Pandora calls the spin
22 diversity study. I've taken this slide out. What this slide
23 shows, it's right out of the Pandora document minus the
24 numbers, is the enormous diversity of music played on Pandora
25 as opposed to direct terrestrial radio. There are by

E1LFPAN1

Opening - Mr. Cohen

1 significant large factors the depth of music played by Pandora
2 each day, each week, each month is significantly greater than
3 on broadcast radio and they need to do that to provide the
4 personalized listening experience that is the hallmark of
5 Pandora's service. So that's Murphy's first basic principle.

6 His second basic principle which he will testify to
7 that comes from his model is that Pandora's operating in a
8 rapidly evolving marketplace in which there is increased
9 competition among services that are music users such as Pandora
10 for listeners. What Professor Murphy will testify to is that
11 this increased demand for music and the increased competition
12 among music users would lead in a competitive market to an
13 increase in price.

14 Now, his model was not developed for the purpose of
15 litigation. It's grounded in core principles of economics and
16 Pandora's principal criticism of that model, that it's too
17 divorced from reality to be useful, really misses the key
18 point. It's divorced from reality because it models what a
19 truly competitive market would predict for performing rights,
20 whereas the actual market, for instance dominated by ASCAP and
21 BMI and a group of other rights resources, so the utility of
22 Professor Murphy's model, like any model, is not its literal
23 application but the fact it predicts what would happen in a
24 competitive market, which of course is the Court's task in this
25 rate court proceeding. And what it predicts is what happened,

1 that in 2012 and 2013 transacting outside of the consent
2 decree, Pandora entered into agreements at rates that were
3 higher than the pre-existing ASCAP rates and while Pandora has
4 now employed two economists, Professor Marx and Professor Noll,
5 they're both eminent economists, to attack Professor Murphy,
6 who I think they will concede is an eminent economist, the fact
7 of the matter is he is the only economist who will present a
8 true economic mathematical model to the Court for its
9 consideration.

10 Now, most of my time will be spent with dealing with
11 the criticisms that Pandora has lobbed in at this market
12 analysis because I think our proposal is straightforward and
13 their criticisms are many. Before I do that, I do want to deal
14 with the question the Court raised at the pretrial conference
15 which is how do we deal with the Mobi decision in the context
16 of this rate setting. As your Honor knows, you made clear in
17 the Mobi decision that the 2.5 percent rate was a wholesale
18 rate rather than a retail rate, I think that's quite clear, and
19 it's true that your Honor observed in the Mobi decision that
20 the Music Choice rate was applied to wholesale revenues
21 received by Music Choice and there's no doubt that your Honor
22 concluded that a 2.25 rate applied to retail in Mobi would have
23 yielded a fee that was not reasonable, but, your Honor, I can't
24 tell you what you were thinking about when you wrote those
25 words, but what I read from the opinion was that it was not the

1 wholesale versus retail issue of rate that governed your
2 Honor's decision, but what governed your Honor's decision was
3 the fact that the retail base that was being argued for there,
4 which was well in excess of the applicant's actual revenues
5 would have made the application of a 2.5 percent rate or your
6 Honor ultimately concluded any reasonable rate to that large
7 revenue base simply not reasonable.

8 Now, there is more to this story of Music Choice
9 because there is an important decision handed down by the
10 Second Circuit subsequent to Mobi and that's the RealNetworks
11 decision and the Second Circuit handed down RealNetworks four
12 or five months after your Honor's Mobi decision and we know the
13 Court looked at Mobi because it cited the Mobi decision for a
14 different purpose.

15 THE COURT: I read RealNetworks this morning just to
16 ground myself in Second Circuit law.

17 MR. COHEN: So did I, your Honor. And RealNetworks I
18 think is a particularly important case for this proceeding if
19 we're thinking about the Music Choice rate and that's because
20 the Second Circuit expressly endorsed the application of the
21 2.5 percent Music Choice rate to the retail, not the wholesale,
22 to the retail revenue base of all audio services holding --
23 let's look at that holding, it's quite important. This is a
24 holding with respect to Yahoo! from page 81 of the Second
25 Circuit's opinion, 627 F.3d. "We conclude that the royalty

1 rate agreed to by Music Choice provides strong support for
2 applying a 2.5 percent royalty rate to those Yahoo! sites and
3 services that provide access to music channels organized around
4 music genre similar to those on Music Choice. Additionally, it
5 provides a basis for a 2.5 percent royalty rate or higher, for
6 Yahoo! sites and services that permit an interactive music
7 experience" -- there's that "interactive" word -- "in which the
8 user may control the selection of music he is hearing, for
9 example, if a user tunes into a more customized station" --
10 that's Pandora -- "or uses Yahoo! search to listen to songs on
11 demand," which is not Pandora.

12 2.5 percent or higher.

13 Now, what does Pandora say about this decision in its
14 brief? It says, and I'm quoting from page 47 of their
15 opposition brief, "The record in the RealNetworks case did not
16 focus on the wholesale/retail revenue base issue." Your Honor,
17 with all due respect, that's just not true. It's just not
18 true. First, we'll be happy to hand the documents up to the
19 Court at the appropriate time. The applicant's post trial
20 contentions specifically argue the retail-wholesale point. Mr.
21 Steinthal's post trial contentions on behalf of RealNetworks
22 said at paragraph 124 and one of the reasons why Judge Connor
23 should not apply the 2.5 percent Music Choice rate to
24 RealNetworks is that it was an apples and orange comparison
25 because of the retail versus wholesale distinction and the

1 point was pressed in the Second Circuit as well. Real's brief,
2 and quoting from footnote 30 of Real's opening brief, which
3 we'll be happy to provide to the Court said, quote, "The
4 District Court failed to take into consideration the
5 2.5 percent rate of Music Choice was a percent of wholesale
6 rate." The issue was therefore squarely before Judge Connor
7 and squarely before the Circuit which nonetheless concluded
8 that with respect to services operated by Yahoo! and
9 RealNetworks, including a service you're going to hear about
10 Launchcast which was an early version of a personalized radio
11 service like Pandora, that a rate of 2.5 percent was applicable
12 and appropriate for a retail base.

13 (Continued next page)

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1 Of course, the Second Circuit reversed Judge Conner,
2 as we are aware. A fair reading of the Second Circuit was
3 criticism was not of the 2.5 percent rate, but applying that
4 rate to a revenue base that didn't include all audio streaming
5 services.

6 Your Honor, there is rate court jurisprudence from the
7 Second Circuit that supports the application of the music
8 choice rate, and with all due respect, I don't read the Mubi
9 case being irreconcilably inconsistent with what the Second
10 Circuit said a few months later.

11 Go to the next slide, please.

12 Let me turn to Pandora's criticisms and try to go
13 through the principal ones. There is 180 pages of briefs by
14 Pandora that lay out their criticisms. I'll try to do it as
15 expeditiously as I can.

16 The first point that I think is really critical is
17 that Pandora does not actually disagree that all of the
18 competitive benchmarks relied upon by ASCAP are inapposite.
19 Pandora does not dispute that direct licenses it entered into
20 with music publishers can be appropriate benchmarks for this
21 Court. To the contrary, it argues specifically and relies on
22 Professor Noll for the proposition that one of the three
23 licenses we cite, BEMI license is a competitive benchmark, and
24 here is what Professor Noll says in his written testimony, at
25 Page 30.

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Opening - Mr. Cohen

1 Based on the details of the negotiations and without
2 telling with EMI, I agree with professor, I agree with
3 Professor Murphy that the direct license with EMI is a valid
4 competitive benchmark.

5 Now, Pandora will spend a large part of this trial
6 trying to explain why the EMI agreement is a good benchmark for
7 this Court to employ and the Sony and Universal agreements are
8 not. There are many, many, many reasons that have been
9 offered, but I think they fundamentally boil down to this.

10 What Pandora is saying, and what I will address next,
11 it was forced into deals with Universal and Sony, withdrew in
12 violation of the consent degree under the compendium amendments
13 and both failed to provide Pandora with the repertoire
14 information it needed to give it an option of taking down the
15 service, and lacking that option, faced ruinous copyright
16 infringement.

17 I think that is the essence of their argument. I
18 think what we will show your Honor at the trial, the evidence
19 is completely inconsistent with their argument.

20 Turn to the next slide.

21 The first thing that is actually striking is the focus
22 for a minute on components of their argument and see how it
23 stacks up between EMI, Sony and Universal because there is no
24 dispute that all three publishers affected the new media
25 withdrawals from ASCAP from the compendium rule changes. In

1 fact, EMI, the testimony will show, was the precipitating
2 publisher in the amendment of those changes.

3 There is testimony from Pandora's experts about
4 influence of those withdrawal publishers on the board of ASCAP.
5 Each of the chief executive officers testifying for EMI,
6 testifying by deposition, Mr. Bandier for Sony testifying by
7 deposition, and Mr. Horowitz at Universal testifying live, each
8 was a member of the ASCAP board at the time of the withdrawal.

9

10 Were there lists of works provided? There were no
11 lists of works provided for Sony. We have a dispute as to
12 Universal, but Pandora says they did not get a list, they
13 negotiated without a list of works.

14 THE COURT: They have a list, but the confidentiality
15 agreement?

16 MR. COHEN: Exactly. They couldn't use it for that
17 purpose. Exactly. The EMI agreement was negotiated without a
18 list of works.

19 Would Pandora be an infringer if they didn't enter
20 into a deal with these publishers? The answer is clearly yes
21 for each. What we say to your Honor is each of the arguments
22 that has been advanced for why Sony and Universal are not
23 market benchmarks could be advanced with respect to EMI, but
24 Pandora embraces EMI's competitive benchmark.

25 Why is that? I think the answer again is back with

1 Professor Noll. If we focus on his language, based on the
2 details of the negotiation and outcome with EMI, the argument
3 that is being made by Pandora, which I respectfully suggest is
4 completely circular, is if I don't have the information, if I
5 am going to face infringement, if the publisher withdrew in
6 violation of the consent decree, but they gave me a rate that
7 was low enough, it is a market benchmark.

8 That is completely circular. It is completely
9 circular. We don't determine the market benchmark according to
10 Pandora's experts by the rate that they arrived at, but by the
11 tenor and indicia of negotiations which were the same with
12 respect to each of these.

13 So what I would urge your Honor to think about is that
14 once that Pandora has conceded that EMI is a market benchmark,
15 it leads directly to the conclusion that that is true for Sony
16 and Universal as well because the circumstances really weren't
17 any different.

18 Let me deal with the details of those circumstances
19 for a few minutes if I may. Their principal argument is that
20 they weren't provided with a repertoire information. Here is
21 what the evidence shows about Sony in the Fall of 2012.

22 What it shows -- and this testimony will come through
23 the testimony of Mr. Rosenblum, who negotiated the deal with
24 outside counsel for Pandora, and we say for a moment there is
25 no, there is no written direct testimony of Mr. Rosenblum.

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Opening - Mr. Cohen

1 Mr. Steinthal had to subpoena him. He will call Mr. Rosenbloum
2 on his case, he is a partner of Greenberg Traurig, and we will
3 cross him. Mr. Rosenbloum has been deposed, and through the
4 testimony of Mr. Brodsky, the head of business affairs at Sony.

5 Here is what happened. It is really not in dispute.
6 Pandora learned that Sony intended to withdraw from ASCAP at
7 the end of 2012 and learned that in late September of 2012.
8 What the evidence will show, and we know this from Mr.
9 Rosenbloum's actual time records which will come into evidence,
10 the discussions with Sony began immediately, the first week in
11 October.

12 A month later, a month later -- next slide, please --
13 Pandora lobbed in a request asking for electric listing of the
14 Sony/ATV and EMI repertoire which they said if they would meet
15 in the event they were going to take down the service, and the
16 next time they asked for that data, which they now say was
17 critical to them was December 17th, two weeks before the end of
18 the year, three days before they did a deal with Sony, after
19 term sheets had been exchanged, and what is the significance of
20 that December 17th date?

21 It was too late, too late for Pandora to actually take
22 down the works of Sony if it actually intended to do that, and
23 we know that from the testimony of Mr. Conrad, who is the chief
24 technology officer of Pandora. He will testify at trial, and
25 he was questioned about how much time he would have needed once

1 he had the repertoire information from Sony to take down the
2 repertoire, he said I would have asked for a month, a month
3 from the time that you received the list of songs? Yes.

4 There was no prefatory work done at Pandora to take
5 down the repertoire of Sony. There was a negotiating ploy, it
6 was an e-mail lobbed in at the last minute to remind Sony that
7 Pandora didn't have to do a deal presumably to try to get a
8 better deal; in other words, the hallmark of a classic
9 negotiation.

10 Now, the story of Pandora and Universal with respect
11 to the repertoire, if anything, is worse for Pandora. As Mr.
12 Horowitz will testify, he reached out to advise Pandora that it
13 was withdrawing as of July 1, 2013 back in early February, five
14 months in advance of the day of withdrawal.

15 In April, as your Honor observed, the list was
16 actually supplied, and we will have a disagreement at this
17 trial that your Honor will ultimately resolve as to whether or
18 not that list could have been used by Pandora for the purpose
19 of taking down Sony's repertoire.

20 Here is where there is no dispute again. Pandora did
21 nothing. There is not going to be a single person who will
22 testify, there will not be a single document introduced into
23 evidence to show that Pandora took the first step to take down
24 Universal repertoire. It didn't happen. It didn't happen.

25 Whatever their understanding was of that

1 confidentiality agreement and what you're certainly not going
2 to see is an e-mail or a letter in May or June of 2013 to
3 Universal saying hey, we have this list, we don't like your
4 rate. We think we want to take you down. Can we use it for
5 that purpose? We're concerned the confidentiality prevents us
6 from doing that. You're not going to see that evidence. It
7 didn't happen.

8 The reason why Pandora took no steps in reality to
9 take down Sony and Universal is that it makes total sense in
10 the context of Pandora's business model. The entire -- and I
11 alluded to this in the beginning -- the entire business case of
12 Pandora, the foundation on which this very, very successful
13 service has been built is based on providing a personalized
14 listening experience to users and allowing them to shape the
15 music they're going to hear by giving individual feedback.

16 Now, to do that, to Pandora's credit, they've curated
17 a group of more than 1 million songs, including the songs of
18 each of the major publishers, but the ability to deliver that
19 broad group of songs, Professor Murphy refers to as variety, it
20 is central to the Pandora experience.

21 What Pandora -- next slide, please -- here is what
22 they say. On their website and the Music Genome Project is
23 their proprietary algorithm for giving feedback to users in
24 determining what is played. The Music Genome Project, it is
25 updated on a continual basis with the latest releases, emerging

1 artists, and an ever-deepening collection of catalog titles.

2 That can't be done without access to the most catalogs
3 and music, most important catalogs and music in the country.

4 That is precisely why Pandora told this Court in its rate court
5 petition -- next slide, please -- Paragraph 21, at a time prior
6 to the December judgment and prior to your Honor's ruling, here
7 is what they said:

8 As a practical matter, Pandora cannot effectively
9 operate the kind of comprehensive internet radio service which
10 it currently delivers to its end users without access to the
11 huge catalogs of EMI and Sony.

12 The same would apply to Universal with equal force
13 which is now the second largest music publisher. What the
14 evidence will show, your Honor, is that Pandora never intended
15 to take down Sony and Universal. Whatever information it had
16 or didn't have had nothing to do with the deals that it struck.
17 It struck the best deals it could for music that it needed and
18 wanted in a competitive environment, and those are market
19 benchmarks.

20 Let me just deal as quickly as I can with some of
21 their other arguments. I have said there are many. First
22 there is an argument that is advanced that these deals were
23 done in haste, it was too much time pressure on Pandora to
24 actually conduct a real market negotiation.

25 The evidence is really just doesn't support it. Let

1 me start with Universal. As I said, the negotiations began
2 five months before the withdrawal date, and the memos and notes
3 that will be introduced at trial, back-and-forth between
4 Pandora and Mr. Rosenbloum and Universal will show the parties
5 spoke at least a dozen times about a deal in the five-month
6 period.

7 Importantly, the evidence will show the reason why the
8 deal wasn't done until the last day. The deal with Pandora was
9 actually signed on July 1, the date of Universal's effective
10 withdrawal. It wasn't done because Pandora had actually
11 dropped out of the negotiations with Universal while it pursued
12 summary judgment in this Court, that motion being filed in
13 June.

14 Here is what the e-mail said. What you will hear from
15 Mr. Horowitz, and what you will see from the evidence, is a
16 series of e-mails from Universal in June of 2013 imploring
17 Pandora to respond to Universal's request to license them. We
18 haven't heard anything. We're disappointed that Pandora has
19 chosen not to respond. We were frustrated and perplexed when
20 Pandora stopped negotiating.

21 If this deal was done in haste, it was done in haste
22 because Pandora wanted it that way. It was a timing issue of
23 their own making. The story is not any different with respect
24 to Sony. Again we have heard from the beginning of this case
25 that Pandora had a gun to its head at the end of December, that

1 once it learned that ASCAP wasn't going to do a deal with
2 Pandora, it was forced to enter a hasty deal with Sony in
3 above-market prices. That is the argument.

4 That is not what the evidence shows. The evidence
5 shows that those negotiations began in October, that there were
6 intermittent negotiations through October and November with
7 Sony which were not pursued with any great dispatch by Pandora,
8 and, in fact, it was a deliberate strategy on the part of
9 Pandora. Next slide, please.

10 Mr. Kennedy candidly laid it out at his deposition.
11 Talking about the Fall of 2012, he testified at deposition our
12 Plan A was to complete the agreement with ASCAP. Our Plan B
13 was to see if we could real a deal with Sony/ATV.

14 So they pursued Plan A. They tried to do a deal with
15 ASCAP. They slow-walked Sony and they only began discussions
16 in earnest with Sony in mid-December, discussions that could
17 have been had in September, late September, October or
18 November, and although Sony, their Plan C, as Mr. Kennedy said,
19 was to take down Sony if the terms got unreasonable, I think we
20 can infer from the deal that they didn't do the deal they
21 struck was unreasonable but rather reasonable because again
22 they never took the first steps to taking down Sony. There was
23 no haste.

24 Let me deal with something of which Mr. Steinthal has
25 talked a lot about in this case, the allegation of collusion

1 among the publishers and ASCAP. There has been a lot of
2 colorful language. Maybe we'll hear some more today of
3 collusion, conspiracy, coordination. The evidence tells a far
4 different story.

5 First I want to strip away the most serious charge
6 because I think it has been withdrawn. There is no evidence
7 whatsoever that any publisher or ASCAP colluded on the price to
8 charge Pandora. Professor Marx has testified at deposition, I
9 am sure she will testify again, that there was no collusion in
10 the formal economic sense. What happened and was there
11 coordination which as the other charge gets made among the
12 various publishers. The evidence will show this was a
13 completely uncoordinated effort among the publishers.

14 Here is what happened.

15 In the summer of 2010, EMI advised ASCAP that it was
16 either going to resign or remove its new media rights from
17 ASCAP. ASCAP and the board didn't jump up and down immediately
18 and say this is great, you'll pull out, we'll get higher rates,
19 the charge is that Pandora is making and we'll use those higher
20 rates.

21 To the contrary, what the evidence shows is ASCAP's
22 board -- and the story will be told right right out in the
23 minutes -- moved slowly and cautiously. They engaged counsel,
24 talked to the Department of Justice and resulted in those
25 compendium changes that were resolved by the court, addressed

1 by the court on the December summary judgment motion.

2 Then finally at the end of April 2011, seven months or
3 so after this issue was first raised, the ASCAP board
4 authorized the amendment of the compendium, and EMI withdrew
5 within a few days. The withdrawal was effective May 1, 2011.

6 Pandora says this was all part of a great plot and
7 scheme to drive prices up. What really happened in the time
8 after EMI withdrawal -- next slide, please -- what it shows is
9 that a complete lack of coordination, a complete absence of a
10 concerted plan to drive up rates.

11 What it shows, and I have left out the numbers, are
12 individual publishers acting in their own self-interest. EMI
13 withdrew May 1, 2011 and licensed Pandora at the rate that is
14 set forth in the agreement your Honor has.

15 No other publisher withdrew in 2011. No other
16 publisher withdrew in 2012. Sony withdrew as of 1-1-13,
17 licensed Pandora at the rate your Honor is aware of, and at
18 that time, a time that Pandora focuses on December of 2012,
19 three other publishers gave notice to ASCAP they intended to
20 withdraw as of July 1, 2013. That was the earliest day ASCAP's
21 rules would allow them to withdraw, and Pandora says you see,
22 look at all this collusive, coordinated activity that was going
23 on.

24 What happened? Universal did the license agreement
25 that we rely on as a benchmark. BMG withdrew. It never did a

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1 license. It never did a license with Pandora. In fact, as of
2 the effective date of this withdrawal, while the summary
3 judgment was pending, it allowed Pandora to continue using its
4 music without any license at all. And Warner Chaplain
5 initially said it was going to withdraw. It had discussions
6 with Pandora about licensing at rates that your Honor will see
7 are consistent with the rates that Pandora says are market
8 rates, and then it ultimately changed its mind and reversed its
9 decision to withdraw.

10 What I think this shows, your Honor, is there was not
11 a concerted approach with respect to licensing Pandora. What
12 happened was that a number of individual publishers, and these
13 are only five of the thousands of publishers, although they're
14 all major publishers, made different decisions about whether to
15 withdraw or not to withdraw, licensed at different rates, and
16 generally acted in their own self-interest.

17 Now, there is a lot of noise in Pandora's papers as
18 well about a claim that Sony and Universal somehow prevented
19 ASCAP from completing the deal at the end of 2012, and we'll
20 deal with the 408 issues when we have to. Let's just think
21 about the evidence for a moment.

22 What the court will hear from Mr. LoFrumento, the CEO
23 of ASCAP, he didn't do the deal because he didn't like the
24 rate. He will refute directly and clearly the notion he
25 knuckled under to the pressure of either Sony or Universal.

1 What he'll say is ultimately he made the decision on the
2 merits. Although the rate that was offered was an improvement
3 over the preexisting rate, it simply wasn't high enough. The
4 notion he somehow took direction from board members not to do
5 that deal is argument, not evidence.

6 Now, there are criticisms, of course, lodged to our
7 other benchmarks, and I think we'll deal with that at trial
8 with respect to Apple. We are largely fighting about the
9 revenue base, whether it is too narrow or not. What I'll say
10 to your Honor to think about as we approach that at trial,
11 respecting the confidentiality of those agreements, is that
12 Apple runs the iTunes radio service as a service, ads for the
13 service, a business model that is intended to generate revenue
14 and there are contractual provisions which we'll show your
15 Honor in each of those agreements that gave the publishers and
16 ASCAP some comfort that this wasn't been run as a hobby.

17 While it is true, and we concede you have to make some
18 adjustments to the revenue base to deal with this subscription
19 issue that has been raised by Pandora, we think Professor
20 Murphy's adjustments are reasonable and Pandora refuses to make
21 any adjustments at all. It simply throws out agreements
22 entered into by its closest competitor in June of 2013.

23 On SESAC, they make a range of antitrust arguments.
24 SESAC has market power. SESAC is engaged with litigation in
25 radio music licensees over its market power. Your Honor,

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1 SESAC's market share is smaller than EMI's. They come to court
2 and say we did a deal with a music publisher that has a greater
3 market share than SESAC, and that's a direct license, but
4 because they want to avoid the implication of a SESAC rate,
5 they say SESAC is a monopolist even though it doesn't have a
6 consent decree.

7 In the end, all they can do is say, well, SESAC's
8 market share is really higher than you think. That is based on
9 some testimony that Mr. Kennedy will give. I don't think it is
10 supported by any documents. I think it is inconsistent with
11 SESAC's own view of its market share and I think it is
12 inconsistent with what your Honor had to say about SESAC's
13 market share in the Mubi decision.

14 If I can go to the next part of this, I want to talk
15 about the fundamental argument made by Pandora in support of
16 its rate which is that it is similarly situated to the RMLC
17 stations that entered into a deal with ASCAP in early January
18 2012. I think both parties would agree that the question turns
19 first on the consent decree and the meaning of "similarly
20 situated," and here, of course, your Honor is well aware, here
21 is what it says so we have it in mind.

22 Music users or licensees in the same industry, Section
23 2 (r) of the consent decree, that perform ASCAP music and then
24 operate similar businesses and use music in similar ways and
25 with similar frequency and then it lays out a series of

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1 factors. The threshold question is whether Pandora is in the
2 same industry. It is not the dispositive question, but it is
3 the threshold question, in the same industry as they are and
4 you'll see licensees.

5 Pandora has devoted considerable effort and it has two
6 experts, as your Honor is aware, to try to persuade the court
7 there is a quote-unquote radio industry, whatever that means
8 because there is no standard definition of the radio industry.

9 What I will say is that the definition that has been
10 offered by Pandora's experts are simply made up for the
11 purposes of this litigation. They define the quote-unquote
12 radio industry as they call it solely by reference to whether
13 or not there is an on demand feature available to the listener.

14 If you can select a specific song, it is not radio; if
15 you can't, it is radio. In their view, all of the features
16 that make Pandora unique and successful have nothing to do with
17 the definition of radio.

18 They gloss over the enormous differences between the
19 product offered by the 10,000 plus radio stations that signed
20 the RMLC license and Pandora. The ability to personalize the
21 music, thumbing up, thumbing down, picking stations, picking
22 artists, invoking the Genome Project which they say is the
23 heart of their service, has nothing to do with their view of
24 whether or not this music service is radio or not radio.

25 It is the antithesis of the way they market

1 themselves, where they say over and over again that the key
2 differentiator between traditional radio and Pandora is the
3 customized, personalized experience enjoyed by their listeners.
4 It comes out of their own documents.

5 Here is Pandora's 10 Annual Report from 2012. It is
6 the letter from Mr. Kennedy to the shareholders. On top of
7 that report, Mr. Kennedy has stepped down as the chairman, but
8 he will testify. Pandora has created an entirely new category
9 where users can interact with radio, an entirely new category.

10 They say over and over and over again is that they're
11 better than and different from radio. That is why no doubt Mr.
12 Westergren, who is the founder, wrote this to a board member in
13 August of 2012.

14 "I actually don't really think of broadcast radio as
15 our primary competition any longer."

16 Mr. Steinthal says these are sound bites. I would say
17 they're admissions, and they're completely consistent with
18 dozens and dozens of documents your Honor will see including
19 the next one.

20 Slide 33. Your Honor, what I have excerpted here from
21 ASCAP Exhibit 85 is a discussion from 2011 back-and-forth by
22 e-mail between three of the most senior executives at Pandora,
23 Mr. Westergren we have described, Mr. Kennedy,
24 Mr. Fleming-Wood, chief marketing officer. It starts with Mr.
25 Westergren saying this may sound offensive, but what if we

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1 commission a study that asks people what is Pandora? My guess
2 is the vast majority of people would say radio.

3 Mr. Kennedy. I'm actually much less confident that
4 consumers would say radio. I actually believe that few of them
5 even think about what category we're in, we're just Pandora.

6 Mr. Fleming-Wood. I agree with Joe. I see radio as
7 an important advertising and investor story, but less so from
8 the consumer standpoint.

9 In the end, your Honor, I think what the evidence will
10 really show is, as Ms. Flynn testifies and I think Professor
11 Noll will actually concede, there is a continuum of experiences
12 here from traditional radio where one listens and doesn't
13 include the selection of music other than picking a station,
14 doesn't give any individualized feedback, a one-too many
15 experience to Pandora which goes up to the line of interactive,
16 but does not actually allow you to pick a song, but when you
17 start the station by picking a song, you are probably going to
18 hear it eventually. Then there is on demand radio or or on
19 demand services which clearly have slightly different
20 attributes.

21 To some extent this isn't radio, is it not radio is a
22 little bit of a semantic argument between dueling experts on
23 both sides. The real question is whether or not Pandora is
24 similarly situated to the RMLC listeners, the vast bulk of
25 which are simply traditional radio.

1 There we would say no. What Pandora then next argues
2 is well, it is still entitled to the RMLC rate because it is
3 similarly situated to one single RMLC licensee, Clear Channel
4 iHeartRadio service.

5 And specifically because Clear Channel iHeartRadio
6 service has something called create station, which for all
7 intents and purposes is Pandora, as there are many other
8 services that have not cropped up that allow for user feedback
9 and personalization of music.

10 Now, first I have to say that the argument you can
11 simply pick one licensee, in our view, misconstrues the
12 definition of similarly situated under the consent decree.
13 Even the facts don't really support the argument.

14 First it is undisputed that the overwhelming bulk of
15 streams and listenership on iHeart, iHeartRadio, are simulcasts
16 of terrestrial radio. They create a station feature your Honor
17 will hear is a small fraction of what iHeart transmits both in
18 terms of hours and in terms of revenue.

19 The mere fact, we would say, that iHeartRadio is able
20 to license its creative station under the RMLC license as
21 written does not make Pandora similarly situated to the RMLC
22 station as a whole. I think, your Honor, here, as we said in
23 our briefs, we are right in the smack of Judge Conner's
24 decision of Salem media, regarding the religious broadcasters
25 20 minutes ago.

1 As Mr. Steinthal says, it is an argument advanced
2 without success by ASCAP. Here is what Judge Conner said. The
3 argument that was made in the RMLC, in the religious
4 broadcasting, the Salem case, the Salem applicants were like
5 some of the RMLC applicants. Because they were like some of
6 the RMLC applicants, they were similarly situated to the RMLC
7 purposes of record.

8 Pandora goes further. It says as long as we're
9 similarly situated to one applicant, Clear Channel, we are
10 similarly situated to the work.

11 Judge Conner rejected that in language that I think
12 applies here, and he says the fact that ASCAP can construct a
13 subgroup from, and I have bracketed some other language for
14 context, stations covered by the RMLC-negotiated licenses.
15 Whose music users approximate that of the median applicant does
16 not refute applicant's claim that, as to music use, the
17 applicant group is dissimilar to the RMLC group and the rest of
18 the industry.

19 What the evidence will show, your Honor, is that
20 Pandora is dissimilar, dissimilar to the RMLC stations as a
21 whole. It does not get the rate of 1.7 on the basis of the
22 similarly situated language of the decree, and the
23 circumstances relating to the negotiation of that agreement
24 reinforced why Judge Conner would make any sense in this case.

25 In their briefs, what Pandora says you shouldn't even

1 look at the circumstances surrounding the RMLC license. I
2 don't really understand that, your Honor. The next slide. I
3 thought the guidance from this Court, which is consistent with
4 prior courts, is that in considering a benchmark, and they say
5 the one set is a benchmark, we should look at the similarity of
6 economic circumstances affecting the earlier negotiators and
7 the current litigants.

8 And the circumstances, therefore, of the radio license
9 are critical because they could not have been any more
10 different than those present here, and what they showed was
11 that ASCAP and the RMLC negotiated a license at a time where
12 the new media activities and revenue of the RMLC stations were,
13 in fact, very, very small. That is what ASCAP's experience has
14 been. The next slide, please.

15 In the first year of the radio license, the red,
16 taking the numbers out, but it is an accurate depiction,
17 indicates the reporting by the RMLC as to what percentage of
18 the revenues they report for fees attributable to terrestrial
19 broadcasting and what portion was attributable to new media.

20 This was overwhelmingly a terrestrial deal. It was
21 driven by that. It was driven like any deal, as Mr. Candilora
22 will testify, by the economics of this transaction, and ASCAP
23 entered into unitary rate understanding that 95 percent or more
24 of the revenues over the course of that deal would be driven by
25 the terrestrial piece. There are other factors, your Honor.

1 Next slide, please.

2 This wasn't just about the rate. If we're going to
3 understand economic circumstances around the deal, the fact of
4 the matter is because of the preexisting radio deal which was a
5 flat-dollar deal, the rate had gone up, and up, and your Honor
6 dealt with that on the interim fee decision you rendered.

7 ASCAP knew to get a deal, it would have to pay a lot
8 of money back to RMLC, and it negotiated and it was critical to
9 negotiate, a five year interest rate payout which was at
10 economic significance. It negotiated on the heels of the DMX
11 decision an agreement by the RMLC they would not pursue a
12 return for this rate, a carve-out license for the five-year
13 period for the license term. There will be no credit against
14 blanket license fees to account for otherwise licensed ASCAP
15 music and they negotiated the ad deduction taken out of trial,
16 but was an important negotiation.

17 This was a deal that was about more than the 1.7
18 percent rate, and the 1.7 percent rate was fundamentally,
19 fundamentally a terrestrial deal.

20 I have one last point, your Honor.

21 MR. STEINTHAL: I am fighting a terrible cold, and I
22 have a lot of liquids. Can we take a short break?

23 THE COURT: Sure, let's take a break. I am very sorry
24 to hear counsel is under the weather. We'll take a 10-minute
25 recess.

1 (Recess)

2 THE COURT: So I know, Mr. Steinthal, that you didn't
3 want to interrupt your adversary's opening, and I appreciate
4 that, but anyone should at any time feel free to ask for a
5 break. Obviously, we'll do anything we can accommodate, too,
6 to accommodate someone's health needs.

7 So that is not an issue.

8 MR. COHEN: Your Honor, I only have one more topic to
9 cover, so Mr. Steinthal's break was at a perfectly appropriate
10 time.

11 That is the question of music use. I think it goes
12 both to the question of whether or not Pandora is similarly
13 situated to the RMLC stations and also whether, if you start
14 with the RMLC benchmark as he suggests, you have to make these
15 adjustments.

16 Let me deal first with the issue of whether or not
17 Pandora is similarly situated. The answer is no. Pandora
18 plays a lot more music than radio. The definition of similarly
19 situated is the frequency of music performances in the consent
20 decree. The evidence on music use really should not be in
21 dispute. It comes right out of the ASCAP survey that ASCAP
22 uses for purposes of paying its members. It will be testified
23 to, as your Honor noted in the in limine notions with Professor
24 Ashenfelter, and although Pandora does its best to try to
25 attack Professor Ashenfelter, I would suggest in the end, in

1 the end there is no dispute that Pandora plays more music than
2 traditional radio, and Pandora knows it. Here is what
3 Mr. Kennedy had to say.

4 Slide 34, please.

5 In May of 2013, we play about 15 songs an hour; FM
6 plays about 10 songs an hour.

7 That disparity, your Honor, follows just as a matter
8 of logic from the kind of service Pandora is. It is
9 wall-to-wall music. There are no DJ's, no news, no weather, no
10 pattern. They only have three minutes of ads an hour.

11 It is inconceivable that they would have the same
12 number of songs per hour and the same music intensity as radio.
13 That moves me to the last thing I want to say before sitting
14 down and turning it over to Mr. Steinthal.

15 If you start, as he urges, with the music, the RMLC
16 benchmark, we still need to make the adjustments for music
17 intensity. We need to make that adjustment. I would have
18 thought that that would not have been a subject of dispute, but
19 I was wrong because Pandora says we shouldn't make those
20 adjustments.

21 I think the response is: A, in the consent decree,
22 Section 2 (r) which talks about the frequency of music use we
23 just discussed, and it is something your Honor discussed in
24 Mobi, in considering the three cable rates and your comments on
25 Professor Noll's testimony -- Slide 41 -- where you were

1 summarizing his testimony, which I am sure he will affirm here,
2 that competitive prices -- search for competitive prices -- are
3 based on usage, such that fees for performance rights would be
4 higher for content that contains more music -- Footnote 58 of
5 your Honor's decision -- and that draw on 20 years of rate
6 court jurisprudence. Judge Conner dealt with this issue
7 exactly in the Cap Cities litigation.

8 We can put up the next slide, please.

9 And he said thus, on a perspective fee setting basis,
10 one who expects to use large amounts of ASCAP music may be
11 expected to accede to higher rates than those agreed to by one
12 who expects to use lesser amounts. Thus, for the purposes of
13 the rate-setting inquiry, we think it is appropriate to assume
14 that the value of the blanket license to a network will vary in
15 direct proportion to the amounts of music used by that network,
16 all other factors remaining equal. The music use has to matter
17 if you start with the RMLC benchmark.

18 In conclusion, your Honor, I think Pandora has done
19 much to try to complicate a case that we think at least is
20 relatively simple. We want to follow the market. We're
21 actually proposing rates that are not at the highest end of
22 those market comparables. We believe there are direct
23 competitive benchmarks in the licenses Pandora has entered into
24 with music publishers, with SESAC, the iTunes rates that have
25 been agreed to by Pandora's closest competitors.

1 While Pandora has given your Honor a whole host of
2 reasons to think about rejecting those benchmarks, in the end
3 what we believe the evidence will show is that ASCAP's rates
4 were reasonable, it supports what would be achieved in the
5 competitive marketplace and we have met our burden under AFJT,
6 proposing a competitive price.

7 THE COURT: Thank you.

8 MR. STEINTHAL: Thank your Honor.

9 Good morning, your Honor. I am here on behalf of
10 Pandora. I am proud to be here on behalf of Pandora. It is a
11 great service. It does use music, but the reason it has a 70
12 percent market share is because of its technology. It has
13 invested greatly in dollars and in staff to make the single
14 best by far internet radio service, and the internet radio
15 industry is part of the radio industry. It doesn't matter that
16 radio is distributed online as opposed to over the air.

17 We have already dealt with that issue before your
18 Honor in Mobi TV, when ASCAP sought to justify higher rates
19 based on how the content got to the consumer rather than what
20 the content was. There is a lot to say, and Mr. Cohen was very
21 eloquent in trying to deal. I will try to deal with a lot of
22 his points.

23 The first thing I thought to myself when I got up,
24 have you ever heard the phrase ships passing in the night? Our
25 economists are ships passing in the night. The notion of a

1 competitive market, as Dr. Murphy construes it, is a foreign
2 subject to Dr. Marx and Dr. Noll, as you'll hear, and I'll come
3 to that later.

4 The indicia of lack, lacking in a competitive market
5 that I will go into in some detail surrounding the Sony and
6 Universal deals makes it impossible for our economists to
7 endorse the notion that a marketplace that was so full of
8 imbalance of information and threats of infringement could ever
9 conceivably be a competitive market, and as I'll get into in
10 detail, it flunks the very test of what a fair market value
11 marketplace is that Dr. Murphy set forth in his original
12 testimony.

13 Now, like Mr. Cohen, I'll just set out at the
14 beginning what I am going to do. I am not going into it all on
15 a slide show. I have a few on analogue.

16 I will talk first about the similarly situated issue
17 and why Pandora is entitled as a matter of consent decree
18 interpretation to the 1.7 percent RMLC ASCAP rate.

19 Then I'll turn to why ASCAP has not met its burden,
20 and then lastly I'll discuss once you decide ASCAP hasn't met
21 its burden, if you haven't decided we are similarly situated,
22 what the right benchmark analysis is, and in our view, that
23 benchmark analysis would start with the RMLC deal and end with
24 a range of reasonable rates that goes from 1.7 percent to 1.85
25 percent as you're familiar with the market.

1 If you'll bear with me, I would like to deal with the
2 question you raised about the Mobi TV two and a half percent
3 music service rate in sequence, in the context of where that
4 argument came up in ASCAP's papers. Suffice it to say that the
5 main point that Mr. Cohen did recognize, that I would argue is
6 that the Mobi TV music intensive rate at two and a half percent
7 will against a decidedly wholesale upstream revenue case,
8 revenue service provider and not the retail revenue base that
9 is typified by Pandora whose entire revenue stream is a retail
10 revenue stream.

11 Now, as a legal market, under the decree, Section 9
12 (g), ASCAP shall be required to offer a license at a comparable
13 fee to all similarly situated music users. If you find, your
14 Honor, we are similarly situated to ASCAP's RMLC licensees, it
15 is game over, you wouldn't have to deal with all the other
16 arguments in the case.

17 (Continued on next page)

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1 MR. STEINTAL: You wouldn't have to deal with ASCAP's
2 benchmarks or our other benchmarks. It's game over. If we're
3 similarly situated, we get that rate.

4 Why is it that Pandora is similarly situated to the
5 RMLC licensees? Let's start with the unassailable fact that
6 Pandora is and always has been a non-interactive radio service.
7 Now, I'll pause there. I know your Honor put out a responsive
8 radio service. I think, you know, the way we view the world,
9 the way I view the world and I think the way most people view
10 the world of radio, it's either the user requests and demands
11 the music or some service programs the music. We program the
12 music for our listeners. Now, we do it with the latest
13 technology, we do it with input from our users but so do a lot
14 of radio companies including a ton of radio companies that are
15 RMLC members. This is not a brand new technology. This
16 technology has been around since the late 1990s. The notion
17 that Pandora is fundamentally different than radio is just not
18 a credible statement.

19 You will hear from Mr. Westgen, the founder of
20 Pandora. You'll hear from Tom Conrad, the CTO, the chief
21 technical officer. From them you'll hear how the service
22 works, what it does. Simon Fleming-Wood, the chief marketing
23 officer, will address how Pandora positioned itself in the
24 market and then Mr. Kennedy, who directed the company
25 throughout his formative years but recently retired, will also

1 testify.

2 As I said at the outset we're proud of our technology.
3 The notion that we should be chastised as different, I thought
4 that the slide about -- I don't think we would be called radio.
5 We would be called Pandora, your Honor. That's the power of
6 our brand. That's fantastic news for Pandora. If people
7 really think of Pandora by its brand rather than the generic,
8 it falls within that.

9 But I don't think you're going to have any trouble
10 when you hear the explanations of the context in which those
11 sound bites -- I called them sound bites in our brief and I'll
12 call them sound bites here -- those sound bites when
13 contextualized about who our competition is will dramatically
14 demonstrate where we are in the market. And when you look at
15 the RMLC, this is something ASCAP hates to do, it's like
16 blinders, they just focus on the over-the-air components of the
17 RMLC. I understand that from a revenue perspective the vast
18 majority of their revenue right now is over the air, but there
19 are so many RMLC members that have internet radio, not just
20 simulcast, but we know IHeart Radio, you've heard a lot about
21 that, that's the 12 percent number right under ours in terms of
22 the market for internet radio, that is a company owned and
23 operated by Clear Channel, the largest of the over-the-air
24 broadcasters and obviously a major member of the RMLC. And as
25 your Honor knows from all the papers, the RMLC ASCAP deal made

1 explicit in the side letter that went with it as well as in the
2 text of the actual agreements that Clear Channel and its I
3 Heart Radio service are covered by the RMLC deal. And I think
4 Jay said in his opening that I Heart Radio is Pandora, just,
5 it's the same as Pandora. It has somewhat different
6 technology. It uses Echo Nest, an outside vendor, but it was
7 all about -- and you'll see some of the articles, the Pandora
8 killer that were written about the launch of the I Heart Radio
9 service. Of course just like the iTunes Radio service,
10 nobody's killed Pandora. Pandora continues notwithstanding
11 what ASCAP's witnesses have said about iTunes Radio, how it was
12 going to totally change the marketplace. And Dr. Murphy
13 suspected the same thing. But what you'll see, your Honor, and
14 hear is we keep going up. iTunes Radio notwithstanding. And I
15 would submit to you it's because we've got great technology and
16 great people.

17 But in terms of the similarly situated analysis, we're
18 internet radio. We have genre-based stations like so many
19 other internet companies and we have customized radio,
20 responsive radio, personalized radio, whatever you want to call
21 it, but the bottom line is we program the stations. Our
22 listeners do not and there is a sea change, a huge gulf between
23 on demand and non-on demand and that gulf, your Honor, exists
24 as a matter of law, but more importantly for this case, it
25 exists within ASCAP's own licensing decisions continuously.

1 Let's take a look at slide 2.

2 So here we have, your Honor, sort of a graphic that
3 lays out ASCAP's history of licensing and as you'll see, when
4 it started licensing on the internet it charged, when it
5 started licensing internet radio was 1.615 percent until 2002.
6 And your Honor will recall what that 1.615 percent relates to,
7 I'm sure. That was the old RMLC rate before they went to a
8 fixed fee in 2004, the lump sum industry fee. So what ASCAP
9 did, and there's no dispute about it, when internet radio
10 started out they applied the radio rate of 1.615 to internet
11 radio. By 2002, you had much richer experience, I would say,
12 with internet radio, and you had the beginning of the on-demand
13 market. There were a few companies like Press Play and
14 Rhapsody, pure on-demand services that launched in 2002.

15 So what does ASCAP do? They say, okay, let's create a
16 bifurcated rate structure because on demand is more valuable.
17 The economist Dr. Marx will talk about why it's more valuable
18 in the sense that there's lesser opportunity to substitute as a
19 service. If I'm paying 10 or \$15 a month, your Honor, to get
20 the world's music on demand and I want to listen to the Beatles
21 and I can't get it or I want to listen to whoever your favored
22 band might be at a given point, you can't substitute away.
23 When you're a service like Pandora and there is no
24 understanding that you will ever get a given song at a given
25 time, you have the ability to substitute away and that ability

1 to substitute in your playlist generation creates from an
2 economic perspective a basis for there being a lower rate for
3 non-interactive radio than for an on-demand service. There are
4 also issues of substitution. There are concerns that when
5 people are getting whatever they want whenever they want it
6 they're not going to buy albums, any more so there has to be a
7 higher rate for the lessening of the royalties that go to
8 publishers and the record companies. So there's a long history
9 of a bifurcated rate and, your Honor, it's never changed.
10 Since 2002 that bifurcated rate structure for non-interactive
11 at 1.85 and interactive at 3.0, that's ASCAP's form license
12 that has been in existence and is still available today. And
13 as you will hear, Pandora was licensed on the form
14 non-interactive license. And throughout, until Pandora
15 terminated the agreement over an issue that related to -- you
16 read it in the papers and all, there's an alternative minimum
17 fee based on sessions and the way ASCAP calculates sessions was
18 problematic to Pandora and they hadn't been calculating it on
19 that basis and then in 2010 they realized that, uh-oh, if we
20 have to pay them on a sessions basis let's get out of this.
21 But from the perspective of was ASCAP happy to get the payments
22 that Pandora was making at 1.85 percent from 2005 until 2010?
23 You bet they were happy. You'll see evidence where they're
24 extolling the virtues of Pandora as a new media client. And,
25 frankly, Pandora was a willing buyer at 1.85 during that time

1 period and the only reason it became an unwilling buyer at 1.85
2 was because its chief competition got 1.7.

3 So when Clear Channel, our biggest competitor, gets
4 1.7, we say, hey, wait a minute, we're entitled to not be
5 treated -- whether it's discriminatorily or unfairly, whatever
6 the right word is, the bottom line is when your competitors are
7 getting a better rate and you feel your operating services that
8 are identical in the case of I Heart Radio and comparable in
9 the case of broadcast over the air stations and they're all
10 subject to the same 1.7 rate, that's what caused Pandora to say
11 we should get that 1.7 rate.

12 But when we talk about -- and we'll come back to this
13 at the end, we talk about what's the range of reasonable rates.
14 At the end of the day it's between 1.7 and 1.85. We believe
15 we're similarly situated. I'm going to argue that point in a
16 minute, but in terms of getting way ahead of ourselves and
17 putting everything in a package and telling you what the end of
18 the story is, it's 1.7 to 1.85. Why 1.85, your Honor? Not
19 just because ASCAP willingly licensed us at 1.85 for all that
20 time, you'll hear from Mr. DeFilippis, and it's actually in
21 that little blurb on the graph that when ASCAP adopted the
22 1.85 percent rate and they bumped it up from 1.615, the
23 pre-existing internet radio rate. Why did they do it? Because
24 there was an increasing amount of music that was being both
25 offered by services and consumed by their customers. So all

1 this stuff you're hearing about this music use adjustment, if
2 you adopt the RMLC deal, they already did it. They made the
3 adjustment back in 2002 and they carried it forward since then
4 at a 1.85 rate that incorporates the very music you suggested
5 that they claim is warranted as a bump-up from a broadcast
6 radio benchmark.

7 So I think it's helpful to have that overlay and I was
8 surprised that Mr. Cohen didn't go at all into the history of
9 ASCAP's licensing here, but I guess because of the absolutely
10 continuous manner in which ASCAP had licensed internet radio
11 it's not something ASCAP wants to really promote here. They're
12 trying, your Honor, to break away from more than a decade of
13 licensing at either 1.85 or 1.7 and they're trying to get us up
14 to 3 percent by the end of this license term and that spike, as
15 you'll hear, your Honor, there's no economic justification for
16 it whatsoever. Dr. Murphy's testimony is absolutely post hoc
17 we got to get somebody in here to justify the rate increase
18 that we're demanding, and I'm going to get into in a moment
19 what I think the record will reflect is what the true
20 motivation for this rate increase is, and it's not based on
21 economic principles.

22 Now, as your Honor knows from both of our briefs,
23 there are three components of a similarly situated analysis.
24 Are the licensees involved in the same industry? Do they
25 operate similar businesses and do they perform ASCAP music and

1 use music in similar ways and with similar treatments? The
2 first two issues are hardly worth expending time. The
3 testimony of Pandora's fact witnesses and its expert witnesses,
4 including Mr. McIntyre in five pages will demonstrate that
5 there's not any credible argument that we are not in the same
6 industry as the RMLC entities, nor is there any credible
7 argument that we don't operate similar businesses. We do.
8 There's not -- there's just no question about it. The fact
9 that we have personalization as well as regular old genre-based
10 stations, your Honor, you will see in the evidence that there's
11 been personalized radio for 15 years now and guess what? It's
12 always been licensed by ASCAP at that 1.85 rate, just like any
13 other genre-based internet radio service.

14 Now, ASCAP's primary attack regarding our similarly
15 situated argument concerns whether Pandora uses music in
16 similar ways and with similar treatments compared, of course,
17 to the RMLC licensees. That we use music in similar ways,
18 again, can't be credibly disputed. There are so many RMLC
19 licensees that have genre-based offerings on the internet and
20 personalized radio offerings, and as our testimony will be,
21 including our experts, will make very clear the industry, your
22 Honor, is what I described at the very outset. Who is
23 programming the radio stream? Is it the listener or the
24 service? Mr. Rosenblatt goes on for great lengths about how
25 even over-the-air radio stations are using various engines and

1 technology to architect playlists for over-the-air radio
2 stations, they're doing the same thing Pandora is doing. In a
3 somewhat nuanced, different way, perhaps. There are certain
4 things you can do on the internet that you can't do on
5 broadcast, but at the end of the day is it radio, are we in the
6 same industry, do we compete for the same advertising dollars?
7 Do we compete with the same auto manufacturers to get that
8 window of opportunity to be an app in a car that Buick is
9 releasing? Absolutely. You'll hear all that testimony and it
10 will be very, very compelling.

11 So then it really comes down and I think Mr. Cohen's
12 focus on the music use is what I expected, because that's the
13 issue. It's the only issue I believe that is even debatable
14 about the similarly situated analysis.

15 Now, I know they cited Mr. Kennedy's offhand 10 to 15,
16 their own data reflects it's 11.3 or something against 15. So
17 it is what it is, but it's one thing that's happening, your
18 Honor, is it's diminishing. Why is it diminishing? There are
19 some things that are happening at Pandora, two things that
20 affect music use. One is as we've gotten a bigger and bigger
21 audience we're able to sell more ads. You know, the ad market
22 reacts to audience.

23 THE COURT: This is a very sad piece of news for a lot
24 of folks.

25 MR. STEINTHAL: It's only because we are able once

1 we've grown our audience we can sell more ads so you're going
2 to have more in-stream ad units per hour and therefore less
3 music per hour. Those two things are directly related to one
4 another. And then there's the comedy programming. I'm not
5 saying comedy programming takes up a lot, but I'll say this,
6 it's a heck of a lot more than Pandora Premiers. That's the
7 service where for up-and-coming artists we have an arrangement
8 with their labels to provide on-demand access before certain
9 songs are released. Your Honor, the notion that this makes us
10 a hybrid service, this is a promotional thing we do with
11 labels. It involves I think 400 or so songs and we have them
12 for a week at a time. And guess what? It's not part of this
13 case. We get all the composition performance rights cleared
14 when it comes to us because the label is anxious to have us
15 perform a promotional bit for them. We're not a hybrid. We're
16 not here to get a rate set for that little tiny piece of what
17 we offer that's on demand.

18 So back to the music use differential, which is where
19 it's all about. We think the figure is somewhat exaggerated
20 because what ASCAP is counting is just the songs per hour. But
21 there are songs in ads and this is where we get a break. When
22 we have less ads per hour, they have a lot more ads per hour.
23 If you count the songs that are in the commercials, that's
24 going to close the gap. And there's also, your Honor, and I
25 know that ASCAP chides us for it every now and then, but it was

1 interesting that their composer, Brett James, does exactly what
2 everybody else does as he testified in his deposition, which is
3 when an ad comes on in your car he changes the station. So if
4 you look at music consumption across the RMLC, there's no
5 question that the music consumed per hour is greater than 11.3.
6 No question whatsoever. I can't tell you what exactly it is,
7 but I know it's more than 11.3 per hour because people
8 unequivocally when non-music programming comes in and they want
9 to listen to music, in their car in particular, they change the
10 station. And so the gap that they make so much of becomes
11 narrowed when you get to consider these other issues.

12 Now, there's also the fact that the RMLC universe
13 consists of radio stations -- music format radio stations that
14 have 6.6 songs per hour up to more than 20 songs per hour. So
15 it's not as if there's a specific profile that has to be met to
16 be eligible for the RMLC rate. It covers a wide gap and I
17 thought Mr. Cohen's point about Dr. Noll's testimony about
18 music use being an important issue in setting fees, well,
19 Dr. Noll's point is, yeah, at a certain level it is, like,
20 let's look at cable where we have a .1375 rate for news and
21 sports, a .375 rate for the vast swath of general entertainment
22 and a .9 rate for music video channels. If you look at the
23 composition of the channels that are within the general
24 entertainment category you've got channels that are documentary
25 driven, you've got channels that are much more music intensive

1 than others. It's just -- yes, you have to look at general
2 parameters in determining whether the rate should be X or Y for
3 a certain category of music user, but the RMLC has already done
4 that.

5 The RMLC deal covers 6.6 to 20. Okay, the average is
6 11.3. Our average is 15. It doesn't make us not similarly
7 situated, even if you accept their numbers. And as I said I
8 think their numbers once you consider all the evidence and look
9 at consumption shrink and the gap is much less than the 3.5
10 songs per hour, whatever it is that ASCAP is saying it is.

11 Let's talk about Salem Media. I don't know, your
12 Honor, whether you've spent a lot of time on Salem Media yet.
13 It is a curious case in the sense that the entity arguing for
14 similarly situated treatment was ASCAP. I think the core
15 holding of the case is similarly situated is a sword for a
16 licensee but can't be used as a sword by ASCAP. I think that's
17 the core principle. ASCAP was trying to rope the religious
18 broadcasters into a deal that the religious broadcasters didn't
19 like. And one of the fundamental things is that the religious
20 broadcasters were interested in per program licenses and the
21 RMLC hadn't spent any time on that at all. Now, your Honor,
22 that's just context. When you read the arguments about what
23 should or shouldn't be deemed similarly situated it makes it
24 pretty clear that ASCAP's argument that the median was the
25 right way of approaching this is wrong. In other words, you

1 don't have to be at the median or the average to be similarly
2 situated. What the decision says, and I think, your Honor,
3 it's probably dicta, to be fair, for both of us, but the dicta
4 suggests strongly that -- and you'll see the language, if
5 you're in the range of the benchmark license -- if the
6 applicant licensee has music use that is within the range of
7 licensees covered by the benchmark license, that's enough.
8 We're right smack in that range, your Honor. No question. We
9 are within that range. And so if you construe Salem Media like
10 we do, all you need to find is that we're in the range. And
11 it's even better, your Honor, for us in the sense that the RMLC
12 deal is really two licenses. There's a group license and
13 there's an individual station license. I've just abandoned my
14 outline so I can't tell you what the exhibit numbers are, but
15 there are two different licenses. The group license basically
16 says that if you own one or more commercial radio stations then
17 you can make new media transmissions unrelated to those
18 stations that you own and pay for them under the group license.
19 Maybe this is one that I should go to my notes and read to you
20 from.

21 Group license agreement: It enables, quote, "an
22 entity that owns one or more commercial radio stations,"
23 unquote, to make, quote, "new media transmissions," unquote,
24 via entities that are, quote, "not otherwise licensed by any
25 station licensed under the radio station license agreement."

1 So basically you're able if you're Clear Channel and
2 you operate I Heart Radio you can have your I Heart Radio
3 company operate under the group agreement and then all your
4 individual stations operate under the individual station
5 agreements. And you know what, your Honor, the group license
6 has one, universal licensees, it's one, it's Clear Channel for
7 I Heart Radio. So while we submit we are similarly situated to
8 the entities under the station agreement because we're within
9 the range, we satisfy the other two requirements easy. We
10 satisfy we're using music similarly easy. We had this big
11 fight over the volume of our music use. We claim we're in the
12 range under Salem Media. We're similarly situated even under
13 the station agreement, but by God we are definitely similarly
14 situated to the entire universe of licensees operating under
15 the group licenses. And Mr. Cohen said it again. I Heart
16 Radio is us. They're the only licensee under the group
17 agreement. It's game over. We are similarly situated under
18 either way.

19 And, your Honor, ASCAP seems to suggest that this is
20 some awful result, how could you possibly allow this to happen.
21 Your Honor, if Clear Channel bought Pandora tomorrow there is
22 not a shadow of a doubt that it could put Pandora's streams
23 under that group license just like I Heart Radio is. There is
24 no limit on how many new media transmissions you can make.
25 There's no limit on how much money you can make from new media

1 transmissions under the group agreement. Not a leg to stand on
2 if Clear Channel bought Pandora or CBS bought Pandora and just
3 put them under the group agreement. So it's an entirely
4 logical -- and I'm fighting against them on this because
5 they're so upset -- but it's so plain from the language of the
6 agreement. And I'm going to come to this in the context of
7 what's the right benchmark, but I can do it now too.

8 Mr. Cohen makes the argument about, well, it was never
9 intended that the RMLC agreement would cover this situation and
10 he suggests our invocation of the parol evidence rule is kind
11 of hypocritical because we always talked about the context in
12 which a negotiation occurred when we're talking about Sony and
13 Universal, but this is a totally different situation. When
14 we're talking about whether an agreement is reached in a
15 competitive marketplace you have to look at the market and see
16 what the indicia of competitiveness is. We're not arguing in
17 the Sony or Universal case that the agreements don't mean what
18 they are. The terms are what they are. We entered into those
19 agreements. We're not trying to argue that any term doesn't
20 mean what it says. That's what they're arguing. They're
21 arguing, hey, wait a minute, we can't let this happen. We
22 never intended for the group license to cover this situation.
23 We never intended that there would be that many new media
24 transmissions by any RMLC licensee. But that's not what it
25 says. And the parol evidence rule is absolutely applicable

1 here. There is no ambiguity. What they're trying to do is
2 introduce evidence of intent that would be contrary to the
3 terms of the agreement. That can't happen.

4 Your Honor, we had this dispute in MobiTV. Dr. Boyle
5 tried to say, well, Judge we didn't intend for Mobi to be
6 covered by the granted rights and your Honor properly, in our
7 view of course, agreed with us that the parol evidence rule
8 barred that kind of evidence. If you're trying to introduce
9 evidence of intent to contradict the unambiguous language of an
10 agreement it doesn't come in. And so we made it clear in our
11 colorful brackets to the written direct testimony what
12 objections we have to certain testimony and we've objected
13 across the board when any of ASCAP's witnesses start talking
14 about the intention of the parties about -- in terms of the
15 RMLC agreement and that new media transmissions by Pandora
16 wouldn't be covered.

17 But the bottom line, your Honor, I think I've hit most
18 of the things that I've actually written out to make sure I
19 would cover. The only real argument ASCAP advances on
20 similarly situated is the music use one. I think you'll get
21 past all of the, frankly, I think nonsense about that we're not
22 in the same industry. We are and you'll get a chance to
23 examine our people and understand that when they're sending
24 e-mails back and forth and you're only seeing part of the
25 e-mails and they're talking about competition in general, it

1 will all be very clear that none of that detracts from who we
2 are and what we do. And on this music use issue, I just think
3 that under Salem and under an interpretation of the actual RMLC
4 agreements -- and I think the acquisition point makes it easy
5 to see how strong the argument is. We don't have to go buy a
6 radio station. I know that's out of the case. I understand
7 that. My point is very different. My point is that parties to
8 that agreement could absolutely buy us and we would be paying
9 under that. And once you find that, once you see that that's
10 an outcome that is entirely logical and within the contours of
11 the RMLC ASCAP agreement, how can we not be similarly situated?
12 We have to be. Part of me would suggest to you, you could get
13 to the same result by saying it's the best benchmark and not
14 even tackle the similarly situated point and just say the RMLC
15 agreement is the best benchmark, therefore, we win on that
16 basis, but that would require you to go through all of
17 Dr. Murphy's arguments and whatnot which I'm not going to go
18 through right now, but there you go.

19 I would note this. Looking at some of my notes from
20 what Mr. Cohen said. You know, you talk about us being
21 similarly situated to iTunes Radio, we're going to deal with
22 the iTunes Radio benchmark in due course, but I found it
23 somewhat ironic that he equates us with iTunes Radio which of
24 course is just a little sliver, tiny sliver of Apple and yet
25 what we're saying is we're similarly situated to I Heart Radio.

1 It's spot on what we do and as part of an entity that is
2 entirely in the radio business.

3 Should your Honor get past the similarly situated
4 issue, then there's the question of evaluating ASCAP fees.
5 Obviously the burden is on ASCAP. The law is pretty clear the
6 rate court provision was designed to ensure against excessive
7 fee demands from ASCAP. It allows users like Pandora to
8 automatically obtain a license upon request so that licensees
9 can't be effectively compelled to take a license, lest they
10 risk infringement exposure and it provides for the right to
11 seek a judicial remedy from this Court to set a fee. I've had
12 the privilege of appearing before the ASCAP rate court on a
13 number of occasions and this case is truly unique, perhaps the
14 most unique of any that I've been involved with and
15 important -- as Mr. Cohen says it's important to him, important
16 to his client, it's important to us. The evidentiary record
17 here reflects transparent, unabashed acts by the largest
18 publishers in the world who sit on ASCAP's board and represent
19 due to the accumulation of catalogs and copyrights that they've
20 made over half of ASCAP's repertoire. I speak, of course, of
21 Sony and Universal, each of which control more than a million
22 compositions. The evidence shows that these publishers working
23 with ASCAP's management and with the overt blessing of ASCAP's
24 chairman, Paul Williams, took deliberate steps seeking to
25 circumvent this Court's rate setting authority via

1 orchestrating and seeking to implement partial withdrawals
2 designed to enable publishers to achieve the benefits of
3 collective licensing of all the works in the ASCAP repertoire
4 including those of the partially withdrawn publishers for
5 motion purposes, your Honor, while permitting limited
6 withdrawals as to a targeted group of new media services,
7 Pandora in particular.

8 The partial withdrawals are really a euphemism, your
9 Honor, for a plan to deny to those services the automatic
10 licenses and rate court protections of the ASCAP consent
11 decree. It was part of a not-very-secret plan to raise new
12 media performance rights prices in a categorically contrived
13 marketplace. This is plain from the following elements of
14 their activities which ASCAP as publishers don't really
15 contest. As the direct testimony and deposition testimony and
16 documents abundantly cited in our brief reveal the publishers
17 and ASCAP's chairman admit that the plan was to allow the
18 publishers to evade the Court's oversight and to raise new
19 media performing rights prices above the levels that they
20 expected they could ever achieve in this court.

21 THE COURT: Now, obviously EMI, Sony, Universal have
22 the right to withdraw completely from a PRO.

23 MR. STEINTHAL: But they didn't.

24 THE COURT: No, but if they did withdraw completely
25 they'd be withdrawing not just vis-a-vis Pandora, but all music

1 users, public performance licenses, so they'd have to think
2 through and manage in some way the licensing with respect to
3 every user of their music that needs such a license, which is,
4 of course, lots of licensing negotiations, and then the
5 administration of those licenses. But assuming they did that
6 and then negotiated a fee with Pandora in the context of
7 deciding they were going to run independent of ASCAP this whole
8 licensing program, would that be in your view a fair market
9 rate or at least a potential benchmark?

10 MR. STEINTHAL: I think, your Honor, you'd be walking
11 down a path that -- it reminds me of what's going on with SESAC
12 right now. Universal and Sony are much bigger than SESAC. At
13 some point when you get an aggregation of copyright rights as
14 large as they have there is the possibility of behavior that
15 could subject you to an antitrust inference. It depends on how
16 you act.

17 I'm going to get to the whole point Mr. Cohen raises
18 about are we just liking EMI because we like the result. No,
19 it has to do with the fact that and, again, I don't want to get
20 ahead of myself, ASCAP obviously has market power, it's been
21 stated in the Second Circuit again and again. How many cases
22 come to you, your Honor? One out of every hundreds of
23 thousands of licenses. ASCAP doesn't abuse its market power
24 all the time. A publisher with the ability to exercise market
25 power may or may not do that. EMI did not do that. You'll

1 hear from Dr. Noll, that the reason he isn't troubled by the
2 EMI deal is because of a series of events that occurred that
3 made it clear, the indicia of that negotiation did not reflect
4 the abuse and exploitation of market power and information
5 asymmetry that absolutely characterized the Sony negotiations
6 and the Universal negotiations. Now, hypothetical, your Honor,
7 I'm not here as an antitrust lawyer to analyze when you get so
8 big if you're Sony or Universal that maybe you should have the
9 Department of Justice looking at things and consent decrees and
10 all that kind of stuff. That's not today's argument.

11 We're here because they want the benefits of
12 collective licensing. Clearly, they'd rather be partially out
13 and what they did here -- and the quotes are vivid. The
14 publisher witnesses repeatedly complained that they were being,
15 quote, "constrained by the consent decree," unquote, from
16 getting the prices they want. Paul Williams, the chairman of
17 ASCAP said, we're going to work beyond the limits of the
18 consent decree. The intention is to make better deals
19 resulting in greater income. Publishers will set a higher
20 market price which will give us bargaining power in the rate
21 court.

22 This is all orchestrated.

23 THE COURT: I guess my point was slightly different.
24 If they withdrew entirely and set up their own independent
25 negotiating mechanism with these thousands upon thousands of

1 music users and the back office operation to support the
2 receipt of income and potentially the distribution that they
3 would need to make pursuant to contract rights, potentially,
4 it's in that context that one could evaluate a rate negotiated
5 with Pandora. It may or may not have antitrust issues. I
6 wasn't really going there directly, but that is the kind of
7 negotiating circumstance that is a potential benchmark, unlike
8 the partial withdrawal negotiation without taking with it all
9 the burden of the separate negotiations with thousands and
10 thousands of music users, etc. to replicate what ASCAP does.

11 MR. STEINTHAL: Let me address your question in a
12 somewhat different way and focus on what happened here,
13 frankly, whether it's partial or full, this issue is an issue
14 that's unique to the time period.

15 Your Honor, we've been operating as an industry for
16 decades with blanket licenses, Pandora since it was born.
17 Nobody needs to know whether you have a blanket license from
18 ASCAP, BMI, and you've got a million bus tracks on your Officer
19 you don't need to know and therefore you don't have the
20 information. If your question is more hypothetical, if the
21 world started today what would be so harmful if an individual
22 publisher said to Pandora, look, I'm out of ASCAP you want my
23 repertoire, pay me X. Your Honor, if we didn't have the
24 takedown problem, the circumstance would be a lot different.

25 What is hugely important here and Dr. Murphy never

1 addresses this, is that this is not a negotiation like the
2 hypothetical I just said. In that hypothetical you can walk
3 away. If you don't want to pay Sony X and you don't have Sony
4 stuck on your server, you're fine.

5 THE COURT: I understand that, and I don't mean to cut
6 you off and I'll just give it one more try. Why is the
7 negotiation with, and I'm just using Universal as an example, a
8 fair benchmark to use when the partial withdrawal meant that
9 Universal could escape the full consequences of a decision to
10 withdraw? It was able to negotiate from the stance of a
11 partial withdrawal and therefore didn't have all the burdens on
12 it economically and in other, I guess economically is what's
13 important. Economically of a full withdrawal.

14 MR. STEINTHAL: Is the question why isn't the specific
15 set of circumstances or why is it possible that under a partial
16 withdrawal scenario there could be a negotiation that's a
17 benchmark? I guess I'm not following your Honor's question.

18 THE COURT: Let me think about a better way to put it
19 to both counsel later on. It's the beginning of a
20 conversation. Sorry for the interruption.

21 MR. STEINTHAL: Dr. Marx has addressed this, I
22 believe, and I'm sorry I'm not fully grasping your question.

23 THE COURT: Not your fault.

24 MR. STEINTHAL: All right. I think where I was, your
25 Honor, was trying to summarize the evidence of what happened.

1 I read you some of the quotes. There's no question that the
2 publishers and ASCAP's chairman admitted that the overall
3 purpose here was to use the elevated prices that would be
4 secured by the withdrawing publishers to raise the price and
5 then come to this Court and use those manufactured benchmarks
6 to try to raise the rate. There's no dispute about that.
7 That's exactly what the plan was. The publishers tried to
8 shroud their action under the guise of direct licenses. These
9 are not the kind of direct licenses that you had before you in
10 DMX where the licensee had a true alternative. And the
11 evidence also demonstrates, your Honor that these so-called
12 direct licenses were effectively shams. ASCAP was going to
13 administer the direct licenses. The only thing that was really
14 happening was taking selected rights away from ASCAP's
15 licensing authority under the notion that this Court wouldn't
16 be able to set a rate and protect the licensee, get the higher
17 rate and then march back in. And from a competition
18 perspective the absolute clarity that this was not about
19 competition was when we asked Paul Williams at his deposition
20 well, did you ever consider for the catalog that hadn't been
21 withdrawn negotiating over price so you could drive greater
22 volume at a price somewhat under the level that the withdrawing
23 publishers were charging? And the answer -- the question was:
24 "Did you ever consider that ASCAP could charge a lower price
25 and try to get more people to use the works left in ASCAP

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1 rather than have users use the higher priced EMI repertoire?"

2 "Answer: Never once did that occur to me."

3 In other words, it was all about raising the rates.

4 It was not about competition.

5 Now, your Honor saw through the partial withdrawal
6 scheme and you determined that it was invalid and status quo
7 was restored. Yet ASCAP's proposed model for rate setting
8 relies predominantly on the fruits of this very consent decree
9 violation as it's rooted in the deals extracted by the
10 withdrawing publishers. It is an unprecedented and dubious
11 proposition that ASCAP should benefit from the fruits of a
12 consent decree violation that it and its members perpetrated to
13 raise the new media performance rights rates, as they seem to
14 do here using benchmarks that would not even exist but for the
15 consent decree violation.

16 Now, I think it's helpful to look at what evidence
17 there is as to why this happened. What was the motive? What
18 on that chart when we looked at a very consistent pattern of
19 licensing for internet radio at 1.85 percent, what happened
20 here that all of a sudden changed everything?

21 Just catching up because I covered a lot off the
22 outline.

23 Was there any change in Pandora's service, your Honor,
24 that warranted the sought-after spike in fees? None at all.
25 As I mentioned before, if anything with more ads per hour and

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1 more comedy there's less music per hour. What, then, could it
2 have been? The trial record actually answers the question. It
3 comes down to a matter of resentment or envy, as the case may
4 be, of certain publisher executives sitting on ASCAP's boards
5 with the rates that their brethren, often affiliated companies
6 with a common parent as in the case of Sony and Universal, were
7 generating in fees for the digital radio performances under the
8 compulsory license for sound recording performance under
9 Section 114. Your Honor, this goes to the grid or chart that
10 you were asking about. As your Honor may recall in the
11 mid-1990s the Digital Performing Right and Sound Recordings Act
12 was passed and for the first time there was a limited
13 performance right and sound recordings, limited meaning to
14 digital audio transmissions. There is not a comprehensive or
15 general performance right recognized under U.S. law for the
16 performance of a sound recording, only digital audio
17 performances as of the mid-'90s are subject to that obligation.
18 And the law created a compulsory license for non-interactive
19 digital audio transmission.

20 Now, what we've heard a lot about in the papers and in
21 the affidavits of ASCAP's publishers is that the major
22 publisher members sitting on ASCAP's board, Mr. Bandier,
23 Mr. Brodsky -- Mr. Brodsky is not on the board but he reports
24 to Mr. Bandier, and Mr. Bandier and Mr. Horowitz, they were
25 fuming about this disparity between what the sound recording

1 owners were getting under the compulsory license rate for sound
2 recording performances, which was set on a per-play rate basis
3 and started generating as the consequence a fee equivalent to
4 over 50 percent of Pandora's revenues. That's part of their
5 public disclosure.

6 Now, there are several ironies here. First of all,
7 there's no disparity that way on the publishing side. On the
8 publishing side there's a huge disparity in favor of
9 Mr. Bandier and Mr. Horowitz because the sound recording owners
10 were collecting zero for performances on broadcast radio,
11 over-the-air radio, and let's assume we have a \$14 billion
12 radio industry, your Honor, which is pretty much what it is
13 annually, at 1.7 percent revenue, that generates over
14 \$225 million a year in ASCAP royalties for public performance
15 of compositions. So in one area of their lives the publishers
16 have a 225 million to zero disparity in their favor. That's
17 why you don't hear about complaints from these publishers about
18 the 1.7 percent rate.

19 But increasingly what the documents show is an
20 irrational -- not an economically principled but an irrational
21 feeling that if the record companies are getting that much
22 money we have to get more. It's not based in anything in
23 economics, your Honor, and that's what caused this whole mess
24 is this feeling about the disparity.

25 Now, the irony, another irony here is why does the

1 disparity exist. The sound recording owners argued to the
2 Copyright Royalty Board that their rights and their industry
3 are fundamentally different than publishing. And they
4 convinced the CRB that sound recording royalties should be
5 rewarded more highly than composition performance royalty. I'm
6 not here to say it's right or it's wrong, but the interesting
7 thing is that the sound recording companies argued that these
8 publishers were in a different industry and the value of their
9 works was much less. So the disparity exists thanks to their
10 brethren making arguments that the CRB adopted so there's this
11 disparity on the sound recording side.

12 But, your Honor, that disparity is not an economic
13 basis to change the world that we've been living in over the
14 last decade. And yet that is the reason. The evidence will
15 show that is the single driving force as to why the publishers
16 wanted to partially withdraw and raise the roof on prices and
17 then come back into the rate court and try to raise the rates
18 through those ill-gotten, in our view, benchmarks.

19 Dr. Murphy is here after the fact, post hoc, to come
20 up with some economic theories to support what the publishers
21 have brought.

22 Now, let's turn to the Sony and Universal deals. The
23 experts in the case agree that fair market value requires that
24 a willing and unrelated buyer would agree to buy and a willing
25 and unrelated seller would agree to sell when neither party is

1 compelled to act and when both parties have reasonable
2 knowledge of the relevant available information. And I'm
3 quoting from the textbook that Dr. Murphy uses as well which
4 goes on to say, and I quote, "neither party being compelled to
5 act suggests a time frame context, that is, the time frame for
6 the parties to identify and negotiate with each other is such
7 that whatever it happens to be it does not affect the price at
8 which a transaction would take place." And it adds, the
9 definition also indicates the importance of the availability of
10 information, that is value is based on the information set that
11 is assumed to contain all relevant and available information.

12 The trial evidence has demonstrated that under this
13 definition ASCAP has not carried its burden to demonstrate that
14 the Sony and Universal benchmark agreements upon which its
15 proposal is based qualify as fair market transactions. They
16 fail because these agreements are riddled with information
17 asymmetries, as Pandora did not have sufficient information or
18 ability to effectuate a takedown of Sony's or UMPG, which left
19 Pandora effectively to walk away without doing a deal. Each
20 transaction was characterized by an artificial set of time
21 constraints imposed by the withdrawing publishers such that
22 Pandora would have faced huge copyright infringement exposure
23 if it did not conclude a deal within a constraining time
24 period. Again, these are the factors which effectively
25 compelled Pandora to transact.

1 And I come back, your Honor, to the different set of
2 circumstances in the world starting today. If it was a
3 negotiation between a publisher and Pandora and it was a
4 question of am I going to add your work to my million plus
5 repertoire that's already embedded on the server, then we
6 wouldn't be compelled to act. What creates the problem here is
7 that with a million different songs in the system already and
8 the looming threat of copyright infringement, if we don't
9 either do a deal by January 1 or take down all the content, if
10 that's conceivable, you have to transact. That's what makes it
11 unique. That's what separates it from Dr. Murphy's
12 hypothetical world of atomistic competitors. We're talking
13 here about a circumstance where without the information
14 necessary to enable a choice there is a direct cost to failing
15 to do a deal. That's the way I would put it. There's a direct
16 cost in failing to do a deal because if I don't do the deal I
17 incur hundreds of millions of dollars of infringement risk.
18 That's why this circumstance is different than the normal sort
19 of start the world from today on day one and have a
20 negotiation. If you can walk away, if you have the ability to
21 not do the deal without a risk of huge infringement exposure,
22 then the deal that flows, if it flows, I would argue is a fine
23 benchmark. But when you don't have that choice, when you are
24 compelled to act because the risk of infringement damages is so
25 great, that's what renders this a non-competitive marketplace.

1 THE COURT: To return, to try to restate, to what I
2 was trying to get to before, if the publisher at that moment
3 understood it in this negotiation with you its only option was
4 complete withdrawal or no withdrawal? So if in that
5 negotiation the publisher understood that you, Pandora, would
6 have to have the enormous complication in your life of removing
7 whatever percentage of your repertoire it is from the servers,
8 but it would have the complication if it didn't reach an
9 agreement with you, having to completely withdraw from ASCAP
10 and put all its music users on notice that if they played any
11 of their music they would be infringing and therefore the risk
12 that they'd, all of their music would disappear from the
13 marketplace overnight?

14 MR. STEINTAL: I guess, your Honor, I don't see where
15 the risk is to them. It's their choice. They can walk away.
16 They can make a decision that does not result in a direct cost
17 to them. They can choose to go down one path or another. The
18 failure to do a deal doesn't put them at risk.

19 THE COURT: Okay. I hear you.

20 MR. STEINTAL: And we're talking, in particular
21 there's no risk of a partial withdrawal, absolutely no risk
22 because your Honor knows the rules of the game under partial
23 withdrawals, you can go right back in. So I think, that's why
24 I said it's like ships passing in the night. Dr. Murphy is
25 fine in his world. He's fine with the characteristics of a

1 benchmark market where the seller has over a million
2 compositions. He's actually fine with not providing
3 information. Basically justifies it and says, well, jeez, if I
4 can avoid giving the information I get greater leverage and any
5 self-respecting profit-maximizing entity that can get leverage,
6 fine. So he's fine, a million compositions, huge market share.
7 He's fine having the information. So when we talk about that
8 test, all relevant and available information, it's there. It's
9 available to the seller. He's, fine, saying don't give it to
10 him and he's fine even with leveraging the infringement risk in
11 order to drive up the price. So to him it's just, again, he
12 starts out with this hypothetical atomistic competition concept
13 and therefore is unaffected by the very elements of this very
14 negotiation with flunked the test. His test. There's
15 available information that is plainly relevant and it's not
16 being provided to both parties. One party has it and the other
17 doesn't. There's compulsion to act.

18 THE COURT: But your point, if I understand it, is you
19 have these arguments, factual arguments about not being
20 provided with the information you sought or not having it
21 available for your use. But your point is also separately even
22 if you had the information it would be extraordinarily
23 disruptive to your business to remove the repertoire.

24 MR. STEINTAL: No question. But the reality is we
25 never had the good fortune to try to make that choice because

1 we never had the information in a position where we were able
2 to use it to consider a takedown. But you're absolutely right,
3 your Honor, when you have a publisher that's so big, then the
4 choice is either a takedown or, not a shutdown -- if you can
5 take it down, the choice is taking it down or harming your
6 business. Maybe not gutting it, but harming it. So you have
7 different levels of bad choices here, all of which in our view
8 are not indicia of a competitive market.

9 THE COURT: On the other hand, if Pandora is a very
10 successful system of distribution of repertoire, then a
11 publisher wants them available to them.

12 MR. STEINTAL: I think, your Honor, it goes back to
13 my hypothetical. If the world started today, if we didn't have
14 PRO's around for a century and I think it is the hundredth
15 anniversary of ASCAP this year, if we didn't have that then you
16 would be closer to the world of actual competition. But the
17 problem is we're not in that world right now and this, what
18 Dr. Murphy never grapples with is the direct cost of failing to
19 do a deal.

20 One of the absolutely undeniable elements of his test
21 is no compelling to act. When there is a direct cost of
22 infringement litigation and exposure if you don't do the deal,
23 that's compulsion to act. You have to transact. You don't
24 have a choice. Or shut down your business. That's not a
25 competitive market.

1 Now, Dr. Murphy comes up with these really trite
2 examples. So he goes into, for example, in terms of
3 information, we don't need perfect information. When I buy a
4 sack of oranges I don't have to smell and taste every one of
5 them to know what the value of the sack is. And then the house
6 buying example. There was never perfect information between a
7 seller and a buyer, so he says but it doesn't make the
8 negotiation not a competitive one. In both of those examples,
9 your Honor, the easy example is this. You can walk away.
10 There's no direct cost in failing to do the deal. That's the
11 problem. The compulsion to act is equivalent to the direct
12 cost of failing to do a deal and in both of these circumstances
13 there was that direct cost.

14 Now, let me deal with the EMI situation for a minute.
15 They make so much of it as if we're trying to just take the
16 ones we like and not the ones we don't. As I mentioned before,
17 entities with market power can either choose to exercise it or
18 not. Mr. Cohen actually mentioned Warner Chapel and BMG and
19 entities that had indicated that they were going to withdraw
20 and then they didn't, or they did and they didn't try to put
21 Pandora in the circumstances that Sony and Universal did. That
22 actually helps us, your Honor. It shows you that it's not just
23 EMI, we did do a deal -- EMI made it very clear. Their
24 reasons, Mr. Faxon's reasons for exiting ASCAP were concern and
25 frustrations with the inefficiencies of ASCAP, with some of

1 their licensing policies. So that's what motivated him. He
2 made it very clear, the testimony is very, very clear that
3 there was a deal reached on economic terms almost immediately
4 after the parties started negotiating. Why didn't we ask them
5 for catalog data? Because, your Honor, the announcement about
6 the EMI withdrawal happened after the withdrawal had taken
7 place. There was no opportunity to ask for the catalog
8 information to take it down when they announced the withdrawal
9 had already occurred. And then it's clear from the testimony
10 that EMI said, look, we're perfectly prepared to honor the same
11 rate you have with ASCAP. So there was no effort to raise the
12 rate here and put Pandora in that position of a direct cost
13 associated with the failure to act.

14 What Dr. Noll says is if you look at the indicia of
15 that negotiation it does not show indicia of a non-competitive
16 marketplace because there was no effort to take advantage of
17 the market power that EMI may very well have had. And I would
18 put BMG and Warner in that very same bucket. They didn't do
19 what Sony and Universal did.

20 Now, in our view, if you'll look at the very test that
21 Dr. Murphy sets out to availability of information, compulsion
22 to act, etc., and you apply it to any given market set,
23 negotiation by negotiation, you have to do it negotiation by
24 negotiation. Sony and Universal's negotiations flunk the test.
25 Dr. Noll and Dr. Marx will explain why. Dr. Murphy will try to

1 explain to you in hypothetical terms why that's not the case.
2 But I'm going to let the experts deal with his hypothetical
3 ideas more than me, and I'm going to focus now briefly on the
4 facts pertaining to the Sony and Universal negotiations. You
5 looked at your watch.

6 THE COURT: We're quarter to one. We're going to
7 break for lunch if that's okay, counsel?

8 MR. STEINTHAL: That's fine.

9 THE COURT: And we'll start again at 2:00. Thank you.

10 (Luncheon recess)

11 (Continued next page)

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1 AFTERNOON SESSION

2 2:00 pm

3 (Trial resumes)

4 (In open court)

5 THE COURT: Please be seated.

6 So, counsel, I have a question for you. The
7 courthouse is apparently going to close at 3:00 o'clock, and I
8 need to know, and you can consult with each other, whether you
9 wish to continue past 3:00, till 5:00 or not.

10 Why don't you consult and give me one answer. I don't
11 need to know if you have different positions. Different
12 positions is we stop at 3:00.

13 (Off-the-record discussion)

14 MR. COHEN: 5:00, your Honor.

15 THE COURT: We'll make an effort to see if we can find
16 a court reporter, and Ms. Rojas will report as soon as possible
17 whether or not we're able to find a court reporter who can stay
18 till 5:00. As soon as she knows, I'll know, and then you'll
19 know.

20 MR. COHEN: Could I just ask, if the courthouse is
21 closed tomorrow, when do they typically post that? Is there a
22 typical time?

23 THE COURT: There is. It will be posted. I will be
24 here. I am able to continue with the trial. I will do
25 whatever counsel want to do. If counsel want to have a recess

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1 day, that is fine with me, and if you want to continue with the
2 trial, that is fine with me. Ms. Rojas will not only find out
3 whether we can get a court reporter from 3:00 to 5:00 today,
4 but also whether we can get one tomorrow.

5 MR. COHEN: We are balancing witnesses' travel and the
6 like. We'll fill you in when we can.

7 (Off-the-record discussion)

8 THE COURT: I won't impose anyone to stay. I am not
9 going to order a court reporter to stay. If someone is able to
10 conveniently, then great. If not, great. I understand the
11 court reporters in this district are so helpful and
12 service-oriented that I would not impose upon any of them
13 individually in the midst of a snowstorm.

14 Mr. Steinthal.

15 MR. STEINTHAL: Your Honor.

16 I apologize. I think my congestion is getting to me
17 and I apologize for not getting your question. I had a chance
18 to look at the transcript and I would like to try to, after
19 having confused what you were asking me, I think --

20 THE COURT: I actually, my staff thought I put it very
21 clearly when I put it at lunch today to them, so I wish I had a
22 court reporter with me then. I could read it back to you.

23 MR. STEINTHAL: I am the one that is apologizing. I
24 just didn't hear it right.

25 In any event, I think on the issue that you raised, we

1 agree that there is a significant difference between a
2 negotiation of partially-withdrawing publisher and a
3 fully-withdrawing publisher. The partially-withdrawing
4 publisher faces no real risk, gets to take advantage of the
5 circumstances we complained about, while escaping the risks
6 that a fully-withdrawing publisher would face and that your
7 Honor built into the question and I just wasn't understanding
8 where you were going.

9 The fully-withdrawing publisher would face its own set
10 of risks that your Honor identified, but I want to be clear --
11 and I think I tried to answer this part of it -- I am not
12 prepared to say that every deal done with a fully-withdrawing
13 publisher and a licensee like Pandora would be a competitive
14 market outcome. There still may be circumstances that would
15 render a transaction with a fully-withdrawing publisher not
16 competitive, but to be sure, the partially-withdrawing
17 publisher situation, there is not that same set of risks that a
18 fully-withdrawing publisher would face. I hope that addresses
19 what you were asking.

20 I covered a lot of territory this morning, going in a
21 lot of different directions and not on script. I want to come
22 back to script for a couple of things to make sure I cover
23 them.

24 Mr. Cohen talked about the negotiations with Sony and
25 Universal factually, so I want to talk a little bit about the

1 record and what you're going to hear with respect to the Sony
2 and Universal negotiations other than what I already talked
3 about, which is the overarching intent and plan that we believe
4 the evidence reflects.

5 Pandora did what it could to defend itself against
6 what it perceived to be a decidedly stacked deck of cards, your
7 Honor. On November 1, Pandora outside counsel, Mr. Rosenbloum,
8 sent Mr. Brodsky the e-mail. Mr. Cohen talked about it. It
9 noted that I give the -- the e-mail says given the
10 uncertainties around Sony/ATV and EMI's position with respect
11 to webcasting rates, Pandora has decided that it needs to be
12 prepared to take down all Sony ATV and EMI content in the event
13 we are unable to agree on rates by the end of the year.

14 That was sent on November 1st, just weeks after Sony
15 announced they were withdrawing. Mr. Rosenbloum will be
16 testifying a lot, as Mr. Cohen advised, we issued a trial
17 subpoena to him after Mr. Brodsky put in his written direct
18 testimony.

19 You will hear, your Honor, that this was not the only
20 time he discussed with Mr. Brodsky the need for Sony data
21 identifying the to be withdrawn catalog. No one, not even Mr.
22 Brodsky, disputes that neither Sony nor ASCAP after Pandora
23 asked ASCAP to ever provide this data to Pandora. Pandora,
24 thus, was prevented from doing whatever it might conceivably
25 have been able to do to identify and remove Sony songs from the

1 Music Genome Project.

2 What does Mr. Brodsky say? He totally belittles the
3 request. In so doing, your Honor, he utterly ignores the fact
4 that Sony never once provided a response to Pandora for seven
5 weeks between Mr. Rosenbloum's November 1 e-mail and late
6 December. Then he testifies his failure to provide the
7 information was based on a phone call to Mr. Rosenbloum in late
8 December, in which he was advised there was no need for
9 Sony/ATV to provide such a list of works because we were very
10 close to finalizing a deal.

11 I am sure your Honor looks forward to hearing from
12 both Mr. Brodsky and Mr. Rosenbloum in court on this issue. I
13 certainly do. You'll hear also that Pandora genuinely wanted
14 and sought this data for two reasons:

15 One, to gird for a potential take-down if it got the
16 data. That is what was alluded to in the e-mail on November 1,
17 but also the testimony will be very clear that the second
18 reason they wanted the data was to evaluate Sony's demand for
19 non-approvable advance, an issue you will hear from both
20 Mr. Kennedy and Mr. Rosenbloum, was something that Pandora was
21 not in a position to evaluate without information about the
22 works Sony was planning to withdraw and then directly license
23 to Pandora.

24 What is truly most amazing about this, and there is no
25 one disputing this, the data was just sitting there the whole

1 time. ASCAP's compendium has a whole process in Section 112
2 (4) that requires ASCAP, upon receipt of a notice of
3 withdrawal, to prepare a list of works that ASCAP understands
4 to be the subject of the withdrawal. It then provides for a
5 procedure to deal with any errors or omissions that the
6 withdrawing publisher may wish to note in the initial list it
7 gets from ASCAP. There is a whole procedure for it.

8 Your Honor, by the time Pandora asked for this
9 information on November 1st, both ASCAP and Mr. Brodsky had in
10 their possession this very list. The deposition testimony from
11 ASCAP was that the list as is could have been delivered to
12 Pandora within 24 hours were it only to get the go-ahead from
13 Sony to do so. ASCAP never received the go-ahead.

14 We cited much of the internal back-and-forth on this
15 in our briefs. My favorite and let's go to the slide on this,
16 it is Slide 7. My favorite is the following exchange between
17 Mr. DeFilippis and Mr. Reimer of ASCAP on December 19th, 2013.
18 PX 193. You see the question being asked by Mr. DeFilippis,
19 why didn't Sony provide the list to Pandora? Mr. Reimer's
20 response: Ask me tomorrow.

21 Mr. DeFilippis, right. With drink in hand.

22 And the inference here is just incredible. This data
23 was sitting there, your Honor, and nobody was willing to give
24 it to Pandora. Now, the refusal to provide this information to
25 Pandora is only one of the many things that makes the

1 circumstances surrounding the Sony-Pandora benchmark setting
2 the competitive market rate. The evidence of coordination, and
3 Mr. Cohen doesn't want me to talk about collusion, so I'll talk
4 about coordination. We don't have to prove collusion to prove
5 that the circumstances surrounding this negotiation were
6 anything but a free market.

7 The evidence of coordination among ASCAP and
8 withdrawing publisher sitting on ASCAP's board is cause for
9 great concern. We already spoke about the overall plan behind
10 the limited publisher withdrawal designed to raise prices and
11 manufacture benchmarks. Separately, our submissions
12 demonstrate at length how ASCAP's withdrawing publisher members
13 communicated with one another to disrupt Pandora's ongoing
14 negotiations with ASCAP during the Fall of 2012.

15 Those negotiations concerned a license that would have
16 been would have included the content of publishers that had not
17 yet withdrawn as of December 31, 2012, including Sony and UMPG,
18 Universal. Despite the testimony in his deposition from
19 Mr. LoFrumento, publisher board members never get involved in
20 ASCAP negotiations. You have seen our citations to e-mails
21 that reflect directly meddling on the part of Mr. Horowitz from
22 Universal to seek to convince Mr. LoFrumento not to do the
23 contemplated deal with Pandora, e-mails that were sent just
24 days before Mr. Horowitz announced that Universal would be
25 partially withdrawing from ASCAP which, of course, would enable

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1 him to force Pandora into the same box that Pandora was facing
2 with Sony.

3 Mr. Horowitz thought it appropriate to communicate to
4 other venture publishers on ASCAP's board his e-mails to
5 Mr. LoFrumento, urging ASCAP not to do the contemplated deal
6 with Pandora. ASCAP then sat on the ASCAP-Pandora term sheet
7 for two weeks, only advising Pandora it would not proceed on
8 December 14th, leaving Pandora pretty much in the lurch
9 relative to Sony only days before Sony representatives were
10 leaving for the holidays.

11 Just to make things more colorful, the testimony is
12 that Sony, while this all was unfolding and when Sony got wind
13 of the possibility that ASCAP might do a deal with Pandora
14 before year-end, Sony threatened to sue ASCAP if it did so.

15 Then within weeks of the New Year, after the
16 Sony-Pandora deal got struck just before the end of the year,
17 Sony leaked the results of the negotiation. It leaked to the
18 press it achieved 25 percent rate increase over the prior PRO
19 fee levels.

20 No one from Sony acknowledges being the source, your
21 Honor, but with the stories about the leak under a picture of
22 Mr. Bandier smoking his trademark cigar and under a caption of
23 an article saying Martin Bandier knew is quite reasonable the
24 Pandora deal, can there really be any doubt who communicated to
25 his fellow publishers what the new rate was that he achieved?

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1 Our economic experts, Dr. Noll and Marx, will testify
2 that these are decidedly not the workings of a competitive
3 marketplace. The information imbalance in the marketplace
4 where absent a deal Pandora would risk catastrophic
5 infringement exposure, that itself renders the negotiate
6 ill-suited as a benchmark.

7 The evidence that Pandora was effectively compelled to
8 transact is overwhelming. Certainly ASCAP has not carried its
9 burden of demonstrating otherwise. This is compounded by the
10 evidence of coordination I just went through.

11 Faced with this evidence that the Sony-Pandora
12 negotiations flunked the very tests that Dr. Murphy articulated
13 for competitive market environment, ASCAP and Dr. Murphy
14 started grasping for straws. First they talked about the
15 concept of Pandora using information it may have received from
16 a company called Lyric Find, which is a company that supplies
17 lyric information that Pandora uses for whatever songs it can
18 to scroll all the songs they're playing.

19 The notion that the data Pandora gets from Lyric Find
20 would have been a work-around from the actual data from Sony is
21 crazy. The data is not available for all songs and that even
22 Dr. Murphy recognized. The data is decidedly not represented
23 or warranted to be accurate, and there are serious questions in
24 all events as to whether Pandora would have been permitted to
25 use the data for the purpose of taking down content.

1 ASCAP also now conjures up the notion that Pandora
2 could have secured publishing information from the websites of
3 Sony and Universal, but this information is not complete and is
4 searchable only if you know what title or artist or writer
5 you're looking for. It decidedly does not permit anyone to
6 obtain a comprehensive list of works owned by any given
7 publisher. The availability of this sort of partial publisher
8 information obviously does not constitute evidence sufficient
9 for ASCAP to carry its burden that all relevant information was
10 made available for the buyer and seller here.

11 Let me address briefly the Universal-Pandora
12 negotiation.

13 THE COURT: Before you do that, let's just say that
14 you had been timely provided by this information, say, in early
15 November. Is it your position if there was no information
16 symmetry, then the negotiation would have resulted in a
17 reliable benchmark?

18 MR. STEINTHAL: I don't think I can answer that in a
19 vacuum. I think even if we had perfect information, there are
20 time constraints involved, there are risks associated to
21 Pandora's business. I am not prepared to say it would have
22 been a competitive market negotiation.

23 I think for sure Pandora would have had some degree of
24 better leverage, your Honor, in that it may have had a greater
25 opportunity to consider alternatives, but without knowing

1 exactly what the data is and how much time it would have taken
2 in order to effectuate a take-down, and not knowing exactly
3 what the harm to the company would be in terms of an immediate,
4 short-term loss of the repertoire of a given publisher, it
5 would have certainly made the circumstances less heinous than
6 they were, but I don't think I can answer the question.

7 I assume Dr. Noll and Dr. Marx will have their views
8 as to exactly how that would change the equation, if at all,
9 but I am not prepared to say it would solve the problem. It
10 certainly would have changed the circumstances a little bit and
11 made the circumstances less heinous.

12 Now, in terms of the Universal negotiation, as I said,
13 this suffers from all of the flaws of the Sony-Pandora
14 negotiation and one major additional flaw that is quite
15 significant. The time constraint issues, the risk of
16 infringement exposure issues, there is a bit of a curve ball
17 here since some information was sent by Universal about their
18 catalog, but your Honor appears to be up to speed from the
19 papers as to the dispute about whether Pandora was free to use
20 the data in order to effectuate a take-down of Universal
21 content.

22 Pandora certainly understood the terms of the NDA that
23 were insisted upon by Universal to prevent it from doing so,
24 and I am sure you'll hear from Mr. Kennedy on that issue, and I
25 believe you will find that, in fact, Pandora was rightful in

1 its understanding that it did not have the right to use the
2 data to take down the Universal content.

3 That said, the terms of the Universal deal are wholly
4 contingent, and our experts make clear that when you have a
5 circumstance where the fee is contingent on, in this case, your
6 Honor's decision on our pending summary judgment motion, and
7 the agreement was if that motion was granted, we would not have
8 to pay the rate that was set forth in the agreement, well, that
9 totally undermines the agreement as a valid benchmark at the
10 rate that was conditional, especially when Pandora's view was
11 that it hoped and expected that it would not have to pay the
12 rate that it conditionally agreed to pay in order to get over
13 the hurdle for the term starting July 1.

14 So the economists again will address why, under
15 circumstances where you have such a conditional agreement, it
16 is not a good benchmark.

17 As far as Mr. Cohen's talking about the delays in the
18 negotiations with Universal, you'll hear from Mr. Kennedy on
19 that. Pandora was litigating against ASCAP, getting discovery
20 in the case, preparing summary judgment motion. I think that
21 the dates when people got in touch with each other are what
22 they are, but the agreement itself is not the kind of agreement
23 that the economists feel is worthy of being used as a benchmark
24 for rate setting under the circumstances where it is so, so
25 contingent in the first place.

1 Now, I talked about some of Dr. Murphy's theoretical
2 responses, and I am going to leave the rest of the responses to
3 Dr. Murphy, to Dr. Marx and Dr. Noll.

4 Now let's turn to the Apple deal that are put up by
5 Dr. Murphy as a fall-back, so to speak, for rate setting. The
6 Apple deals, your Honor, are no less the product of these
7 decree violations than are the Pandora. They were done in the
8 context of withdrawing publishers telling Apple that their sole
9 way to get licensed was via licensing directly from them, as
10 they have withdrawn that works from ASCAP.

11 Obviously, Apple also did a deal with ASCAP that is
12 relied upon by ASCAP. There are, as the record will show,
13 there were time constraints associated with those negotiations
14 insofar as Apple was rolling out a new product and was under
15 the gun to get the product launched by the time of the
16 developers' conference in June of 2013 where it intended to
17 market and promote its brand new product.

18 More fundamentally, the reason why the Apple deal just
19 can't be used as a benchmark here is that the buyer in that
20 situation is just fundamentally non-comparable to Pandora. Dr.
21 Murphy agrees that Pandora and Apple are different, and he
22 concedes he lacks the information necessary to attempt to do an
23 accurate adjustment of Apple's license terms to account for
24 such differences.

25 Why don't we put up Slide 9. On Slide 9 we have a

1 pictorial of the various devices and products that we're able
2 to pick up on Apple's website, indicative of what Apple -- just
3 some of the things that Apple sells.

4 Dr. Marx will lay out, and identify the several
5 complementary sources of revenue that Apple derives from its
6 iTunes radio service such as increased profits and revenues
7 associated with the sales of hardware, sales of subscriptions
8 to the preexisting iTunes subscription service and sales of
9 downloads.

10 The iTunes match service is a service where you pay
11 something between 20 and \$25.00 a year for a subscription, and
12 it enables you to move to the Cloud all of the music that you
13 own and you purchase from the iTunes store, and you can stream
14 to yourself or download to yourself from the Cloud the music
15 that you own.

16 That is a subscription service, and the reason it is
17 so important is one of the features of the deal between Apple
18 and the publishers and Apple and ASCAP is that, and I won't get
19 into any of the details of these deals, but one feature is
20 simply that Apple is able to make the iTunes radio service
21 available ad free to the iTunes master subscribers. So you
22 have a situation where this is an advertisers' supported
23 service. All of the millions of iTunes match --

24 MR. COHEN: Your Honor, if I may?

25 I actually think we are straying into the protective

1 order. That is up to your Honor, but I don't think these terms
2 are public. It is out of the ASCAP agreement. I know Mr.
3 Steinthal will strive not to do that. There is a reason why I
4 didn't talk about it in the opening. I am concerned, just
5 sitting in the room, I have obligations under the protective
6 order.

7 MR. STEINTHAL: I didn't realize that particular
8 feature would fall in that. I will just leave it alone from
9 this point other than to say, your Honor, our papers go on at
10 great length about how there are revenues and profits derived
11 by Apple for the complementary music products and hardware
12 products that Apple sells independent of iTunes radio, and the
13 percentage of revenue deals that they have done do not tap into
14 all of the values that are obtained by Apple for these
15 complementary revenue streams.

16 What the economist will say is if you're deriving
17 revenue and profit for all of these non-iTunes radio features,
18 but the revenues that are being generated for those other
19 features within the Apple ecosystem, if they're not part of the
20 revenue base, then unless you pay a higher percentage on that
21 circumscribed revenue base, then the deal is not going to be
22 comparable.

23 So what you have here is a situation with Pandora's
24 stand-alone pure play. All of our revenue is from the radio
25 product. When we pay a percentage of revenue, it is for the

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1 radio. We don't get extra value from selling iPods, we don't
2 get extra value from being able to provide the Pandora service
3 without getting revenue to other parts of the ecosystem. So
4 even Dr. Murphy recognizes that's a fundamental difference.
5 You have to make an adjustment, and he concedes he doesn't have
6 the data to make an accurate adjustment.

7 I would point to you, your Honor, we are not
8 comparable in the first place because of the fundamentally
9 different businesses. We are a pure play. iTunes radio is a
10 knit within the Apple ecosystem.

11 In that situation, we are not comparable, and in all
12 events we don't have the data necessary to do any meaningful
13 adjustment, to take the percentage of revenue deal that Apple
14 did which applies to a circumscribed revenue base relative
15 to the benefits that Apple gets and adjust it. We just don't
16 have the data to do that.

17 THE COURT: I am going to interrupt you one second,
18 counsel. So I stopped the clock.

19 It is important to me that I get all the information
20 from you that I need to make the right decision, so whatever
21 confidentiality agreements might be in play here are not going
22 to determine what you say to me as a general proposition. It
23 is important both sides hear that be as wise as I can in making
24 my decision, and I can't do that without you providing me with
25 information I need to accomplish that objective. That said,

1 there is lots of confidential information that is irrelevant to
2 my task and that everybody agrees is. So we don't need to put
3 that in the record.

4 There might be information that one of you thinks is
5 relevant and the other one thinks isn't, and then you should
6 discuss that. If there is a disagreement, we'll think about a
7 process in which I can resolve that. There may be information
8 that both of you think is relevant and are happy to get to me
9 without any restrictions, that is -- and we'll talk about
10 restrictions in a moment, how to get me information with
11 appropriate restrictions, but that you are conscious that some
12 third party considers confidential.

13 Well, they have a right to be heard, we all agree, so
14 that their rights can be protected in this proceeding, so I am
15 going to trust you. You have been, and I trust you will
16 continue to alert those third parties when there's a potential
17 you may be using information they consider confidential in this
18 proceeding. So how do you get me information that either a
19 third party or one of you thinks is confidential, but at least
20 one of you thinks I should get?

21 There is a possibility of presenting it in the robing
22 room with a sealed transcript. There is a possibility of
23 examining a witness in a closed courtroom with public excluded.
24 In both those situations, I consider those extremes. I would
25 need to make particularized findings to justify closing a

1 courtroom during a trial.

2 When it comes to a document, it is a little easier to
3 manage. You can get me the document. I can make that
4 individualized inquiry whether the portion of the document or
5 the entirety of the document should be sealed, and if I do
6 that, I can receive that document.

7 So I think we're in agreement here. I just didn't --
8 and I appreciate counsel handling these matters sensitively so
9 that hopefully I'll get all the information and the entire
10 trial will be an open courtroom.

11 Ultimately the law does permit me to get information I
12 need and still protect parties' very genuine rights. I just
13 have to make the correct findings and make sure I am focusing
14 carefully on them. Thank you.

15 You may resume, Mr. Steinthal.

16 MR. STEINTHAL: Your Honor, let me speak now to the
17 other fall-back benchmark of Dr. Murphy, the SESAC agreement.
18 Your Honor objected to the SESAC agreement as potential
19 benchmark in Mobi TV. It has never been adopted as a court
20 of final fee determination with ASCAP, and with good reason.

21 As Dr. Noll will testify it is the very unknown nature
22 of what comprises the SESAC repertoire, that information
23 asymmetry yet again coupled with the thrust of infringement for
24 companies like Pandora if they don't take a SESAC license.

25 You don't have to be threatened to overtly, your

1 Honor, to know that if you don't do a deal, where you don't
2 have the requisite information to take down the SESAC
3 repertoire, you don't have to be overtly threatened to know
4 that there is a risk of infringement. All of this gives SESAC
5 market power and renders Pandora's SESAC fee an ill-suited
6 benchmark for arriving at a competitive market fee. The
7 secrecy with which SESAC guards the size of its market share
8 and competition of its repertoire is manifest.

9 Requests for this information at SESAC's deposition in
10 this case were met with objection after objection, as SESAC
11 counsel argued that this is competitive sensitive information
12 that could end up in the hands of attorneys tasked with
13 negotiating against SESAC for their clients.

14 Perish the thought to SESAC that a music user might
15 have insight into the composition and actual market share of
16 the SESAC repertoire. ASCAP's suggestion this information is
17 available on ASCAP's website and other websites suggestion is
18 nonsense. Again you can only search on a song-by-song basis by
19 first inputting the name of a song or writer to see if the song
20 is in SESAC's repertoire. You can't use it as a resource to
21 generate any sort of comprehensive list of what songs actually
22 comprise the SESAC repertoire, and the SESAC website expressly
23 disclaims the accuracy of the information in all events.

24 Dr. Marx in her testimony cautioned against reliance
25 on SESAC as a benchmark for the additional reasons that even if

1 the SESAC and Pandora license were negotiated under competitive
2 market conditions, which is not the case, as she said the SESAC
3 repertoire differs substantially from ASCAP in size and
4 composition. There is no way to adjust for the qualitative
5 differences in the SESAC and ASCAP repertoires and the
6 differences are not amenable to adjustment under circumstances
7 where huge differences in the size and market share of SESAC
8 versus ASCAP make any small variation into a large
9 differential.

10 What I mean by that, if SESAC's market share ticks up
11 by two percent relative to the assumed amount, you can have a
12 fundamentally different outcome because of that huge delta
13 between the SESAC repertoire and the ASCAP repertoire.

14 Now, since the final briefing and the direct testimony
15 submitted in December, your Honor, we have actually gotten the
16 benefit of a ruling in one of the pending antitrust lawsuits
17 against SESAC brought by the RMLC. I don't know if your Honor
18 has seen it. We are going to pass it up.

19 THE COURT: Excuse me one second.

20 (Off-the-record discussion)

21 THE COURT: It appears we can continue until 5:00
22 today. Ms. Rojas, is that right?

23 THE CLERK: Yes, that's correct.

24 THE COURT: And we're still investigating whether we
25 have a reporter tomorrow and by what time we would know

1 tomorrow morning whether we have a reporter. That is all.

2 MR. SEDDON: May I approach, your Honor?

3 THE COURT: Yes.

4 (Pause)

5 MR. STEINTHAL: Your Honor, this is a decision on
6 December 23, 2013 in the RMLC versus SESAC case in the Eastern
7 District of Pennsylvania on the RMLC motion for preliminary
8 injunction to enjoin SESAC from imposing additional rate
9 increases during the course of the litigation.

10 THE COURT: Is this an antitrust lawsuit?

11 What is it?

12 MR. STEINTHAL: Excuse me?

13 THE COURT: I am sorry. I am not familiar with the
14 litigation against SESAC.

15 MR. STEINTHAL: There are two -- the experts have
16 talked about it -- there are two pending antitrust lawsuits
17 against SESAC, one brought by the television and music license
18 committee and one brought by the radio and music license
19 committee.

20 The RMLC brought on a motion for preliminary
21 injunction. There was an evidentiary hearing, and findings
22 were made, and some of the findings are very spot-on the
23 subjects that we're talking about here, and we thought your
24 Honor would benefit from having a decision.

25 Among other things, the report and recommendation of

1 U.S. Magistrate Judge Lynne Sitarsky found as follows, your
2 Honor, first on Paragraph 28, to the subject of the website,
3 the same subject that ASCAP raised.

4 In theory, SESAC's website permits a station to search
5 the contents of its catalog if it is aware of the artist,
6 writer, publisher or song title. In practice, this website is
7 not an efficient or reliable means of determining the songs in
8 the SESAC's repertoire. Indeed, SESAC essentially disclaims
9 its repertoire database is accurate.

10 Later on a similar issue the court found, in Paragraph
11 46, that there was support in the record for the proposition
12 that radio stations could not turn to a substitute if SESAC
13 were to elevate its prices above the competitive level
14 precisely because turning to a substitute such as ASCAP or BMI
15 for SESAC music would require a station to stop playing SESAC
16 music, and stations could not reliably determine whether the
17 music they play was SESAC music or not.

18 The court also found, in Paragraph 29, that SESAC also
19 enforces their affiliates' rights by filing infringement suits
20 against those who use their works without a license, and that
21 it is the threat of an infringement suit that often motivates
22 radio stations to take SESAC licenses.

23 On the subject of SESAC's non-comparability with
24 ASCAP, the court noted SESAC's testimony that SESAC is more
25 selective than ASCAP. It is not open to all comers -- unlike

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1 ASCAP -- in choosing its rights or affiliates, claiming to use
2 only those, Paragraph 24, with exceptional skill which enables
3 SESAC to pay more to their affiliates than what market
4 intelligence tells them ASCAP and BMI are paying for their
5 affiliates.

6 The court found that SESAC, in setting its fees, does
7 not consider the rates that ASCAP and BMI charge for their
8 blanket licenses. Paragraph 35. In fact, it charges rates
9 that are disproportionate to the number of works that it
10 licenses in comparison to ASCAP and BMI. Paragraph 61.

11 These findings absolutely support the very reasons
12 relied upon by Dr. Noll and Dr. Marx for rejecting use of the
13 Pandora SESAC agreement as a benchmark.

14 The mystery of what it is that comprises the SESAC
15 repertoire, the infringement risk that exists of a user like
16 Pandora does not take a license, and the fundamental
17 non-comparability of SESAC and its repertoire that ASCAP and
18 its repertoire which renders fruitless any mathematical effort
19 to adjust the SESAC fee based on estimates of SESAC's and
20 ASCAP's size or market share.

21 Finally, the market share testimony provided by
22 SESAC's expert in that case is really the nail in the coffin to
23 ASCAP's attempt to rely on SESAC. ASCAP's manner of adjustment
24 of Pandora's SESAC fee to arrive at a fee for ASCAP is based on
25 SESAC having an assumed and secret single digit market share

1 significantly lower than the market share that SESAC actually
2 advised Pandora it had at the time of the Pandora-SESAC
3 negotiations.

4 In other words, they used a number of the single
5 digits. The testimony from Joe Kennedy is he was advised that
6 SESAC had a double digit market share, and get this, your
7 Honor, the testimony from SESAC's expert in the RMLC case
8 which, of course, is sworn testimony rather than speculation
9 and is the most current data and is applicable to the specific
10 marketplace of radio performances, is that SESAC has a 13
11 percent market share. I can say it on the record because it is
12 in the decision and it is a public decision.

13 THE COURT: So this is very interesting. I need
14 counsel to be prepared to address the extent to which I'm
15 permitted to take judicial notice of a ruling in separate
16 litigation. Of course, I've seen references to the fact that
17 there was this ongoing litigation, but I have not reached out
18 to get any of the rulings, get the pleadings, do anything with
19 respect to it. So why don't we just leave it here.

20 I am not going to consider this decision of December
21 23rd, 2013 without a brief, a short letter brief or whatever,
22 that gives me the evidentiary analysis that would make this a
23 document that I can turn to and quote from and think about in
24 any considered way.

25 MR. STEINTHAL: The last point, the testimony recorded

1 in the decision of SESAC's expert says that SESAC's radio
2 market share is 13 percent. If you plug in 13 percent as the
3 market share number, and then you give ASCAP and BMI remaining
4 87 percent, and you split it 50-50, and you do the SESAC
5 adjustment assuming the market share they testified about is
6 correct, the figure drops down to 1.51 percent.

7 (Continued on next page)

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1 MR. STEINTAL: So the number becomes actually lower
2 than the fee that we, Pandora are seeking and much lower,
3 obviously, than the fee that ASCAP is seeking and it proves as
4 I said before what Dr. Marx testified to which is when you're
5 dealing with a huge variance, a huge delta between the market
6 share of ASCAP and SESAC, if you have any adjustment,
7 especially when you're not sure what the number is and you're
8 speculating as to what the right market share is -- ASCAP
9 speculated low and it got to a number as a consequence that
10 thought it was a favorable number for it in its benchmark. If
11 we used the number that Joe Kennedy was told by SESAC in those
12 negotiations the number would be much closer to our number than
13 their number and if you use SESAC's own expert's number when
14 you do the math it takes us below the 1.7 percent we received.
15 Whenever you're thinking about how to use the decision, even if
16 you don't use the decision-qua-decision, it's a great example
17 of what happens because of the uncertainty associated with the
18 SESAC market share number. It's a decidedly dangerous
19 benchmark to use because nobody knows what that market share
20 is, and if it happens to be 13 like they're testifying, ASCAP
21 would have never offered it as benchmark.

22 THE COURT: Well, it seems to me that this may be an
23 appropriate avenue of cross-examination of certain of the
24 witnesses how it would affect their calculations and
25 understanding with respect to what the benchmark should be and

1 whether it's appropriate. But beyond that I don't think this
2 is something I'll turn to without that additional authority
3 from counsel.

4 MR. STEINTAL: Your Honor, let me quickly deal with
5 the other benchmarks that ASCAP has proffered outside of
6 Dr. Murphy. The first is the Spotify benchmark and I would say
7 that these are proposals that were raised in the ASCAP briefs
8 or in Mr. DeFilippis's testimony. They're not endorsed by
9 Dr. Murphy. One of them, as I said, is the on-demand service
10 Spotify. I won't go into great detail now. We in our briefs
11 talk about why an on-demand service is not a good benchmark for
12 a non-interactive service. We have the long history of ASCAP
13 itself as we talked about this morning licensing non-
14 interactive services at much lower rate than on demand. We
15 have some, frankly, almost frivolous arguments that Pandora is
16 a hybrid service like Spotify is a hybrid service because it
17 has Pandora Premier, this tiny feature. That really can't be
18 taken seriously. There's also, your Honor, going back to your
19 questions about getting a chart, an on-demand streaming
20 service, I think this bears spending two minutes because it's
21 harder to explain in writing. An on-demand streaming service
22 has to pay a mechanical royalty for the publishing rights as
23 well as a performance royalty. Under Section 115 of the
24 Copyright Law the delivery of an on-demand stream triggers a
25 mechanical licensing obligation and there's a statutory rate

1 structure, there is litigation for the Copyright Royalty Board
2 and for the first time ever there was a rate structure
3 established in 2009 and that rate structure is very
4 interesting. It says that if you're an on-demand streaming
5 service you're going to pay 10-1/2 percent of your revenue, but
6 you get an offset for your public performance royalties. So
7 it's an all-in 10-1/2 percent of revenue. So from an economic
8 perspective if you're Spotify it doesn't matter whether you
9 agree to pay ASCAP 2-1/2 percent or 3-1/2 percent or 4 percent.
10 It's just a deduct. You're still going to have the same
11 overall obligation for your all-in mechanical and performance
12 right payment. So there's no incentive whatsoever even in the
13 face of an objectively high demand to take ASCAP to rate court
14 or BMI to rate court as long as it's just a different sized
15 deduction. So you have that on top of everything else as to
16 why this is a decidedly bad benchmark.

17 The Nokia Mix Radio benchmark offered by ASCAP suffers
18 from both the complementary revenue streams that Apple has and
19 the fact that it's an on-demand service, so it suffers from all
20 the same problems that Spotify does. Then, your Honor, there's
21 the MobiTV 2-1/2 percent music rate. At first we were somewhat
22 confused as to what it was about the rate that your Honor was
23 inquiring about. This is not a benchmark endorsed by
24 Dr. Murphy. It was rejected by Dr. Marx and clearly the
25 revenue base involved in the MobiTV case, and if we could put

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1 up slide 10, please, in MobiTV we had the classic Music Choice
2 was the provider all the way on the right. It was distributed
3 by MobiTV through the mobile operators to the consumer. The
4 retail amounts paid were retail amounts paid to the telephone
5 companies for receipt of a bundle and there was a lesser amount
6 of money paid to MobiTV and a still lesser amount of money paid
7 to the upstream program provider which was Music Choice. The
8 2-1/2 percent rate was applied to the decidedly wholesale rate
9 revenue base and your Honor observed the 2-1/2 percent Music
10 Choice rate is the current rate applied to wholesale revenues
11 in order to obtain a through to the audience license for the
12 distribution of pure music through television. From that
13 perspective alone a 2-1/2 percent rate is an artificially high
14 rate to apply to retail revenue.

15 Now, retail revenue is all we have for Pandora,
16 advertising revenue and subscription fees paid direct to us.
17 ASCAP in its brief, and Mr. DeFilippis's witness statement says
18 there's no meaningful difference between the revenue subject to
19 fee for Music Choice versus Pandora. That, your Honor, is not
20 true. There's a huge difference. Just look at the chart. One
21 is upstream revenue and one is retail downstream revenue. No
22 question there's a difference. Mr. DeFilippis seeks to confuse
23 the issue when he says that distributors of Music Choice and
24 I'm quoting him, essentially purchase a subscription to the
25 Music Choice service, and I thought maybe that's what your

1 Honor read and was confused about. Maybe the effort to equate
2 subscription in Mr. DeFilippis's statement against the
3 subscription -- when we use the word subscription revenue, it's
4 usually retail it's usually what the listener pays to get
5 Pandora or Spotify whatever the case may be. But
6 Mr. DeFilippis is not referring to true subscription services
7 by the end consumer buying at retail. He is talking about the
8 payments that are being made, just another way, talking about
9 the affiliate payments that are being made by the distributor
10 upstream. So there can't be any confusion about the fact that
11 our case here presents a fundamentally different revenue base
12 than MobiTV. The RealNetworks case which Mr. Cohen raised with
13 you is a different kettle of fish and I frankly didn't think
14 that's where this discussion was going and I'd be prepared to
15 address that even in a brief if your Honor wants it. Having
16 been intimately familiar with that case, having lived with it,
17 that case was very, very different. That was the case where
18 Judge Connor had at the trial level established a, I think it
19 was a 2-1/2 percent fee, but the key in the case, your Honor,
20 was he was applying his percentage the entire revenue base of a
21 portal. Even the parts of the portal that didn't involve the
22 streaming of content. Search, autos and he recognized that
23 that was overbroad and he came up with a music use adjustment
24 factor, the famous MUAF, and we challenged that and the Second
25 Circuit said yeah, we have to kick this back. And the Second

1 Circuit set aside the fee determination. The language that was
2 used as part of that setting aside -- first of all, it's
3 plainly dicta, and second of all, the underlying factual
4 situation was so different, so if your Honor would like us to
5 put in a brief addressing the significance of the RealNetworks
6 case and how it discusses, whether it be the language that
7 Mr. Cohen was quoting or any aspect of it that your Honor
8 wishes, we welcome that. I just think it's a fundamentally
9 different case, had different revenue bases and it involved
10 dicta that really was not addressing anything as specifically
11 applicable to the Music Choice service distributed to a
12 distributor like MobiTV as opposed to Pandora being sold
13 retail. So I don't think the case hurts us in any way, shape
14 or form, and I'd be happy to, if your Honor will accept a
15 letter brief, put in a letter brief on the case.

16 THE COURT: I'd be happy to receive one.

17 MR. STEINTAL: Okay. I think I'm almost done because
18 everything I was going to do at the end I did at the beginning.
19 What I was going to do at the end was say having knocked out
20 hopefully ASCAP's benchmarks what do you do? Your Honor has to
21 provide us with a reasonable fee if we're not similarly
22 situated and you reject ASCAP's fee proposal, then it's up to
23 you to find the right benchmarks to establish a rate here. I
24 got way ahead of myself and I think I answered that already.
25 The best benchmark for all the reasons I argued for similarly

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1 situated is the RMLC. To the extent there should be any music
2 adjustment that Mr. Cohen is arguing for, it should be the
3 adjustment that ASCAP made in 2002 when it bumped up the old
4 radio rate that was applied to internet radio at the beginning,
5 it bumped it up from 1.615 to 1.85 precisely to take into
6 account the greater music use that he perceived on internet
7 radio. So the range seems to me is 1.7 to 1.85 we think 1.7 is
8 the right one. If there's any play in that range the cap's got
9 to be 1.85. I say that, the EMI agreement is supportive of
10 this range of outcome. I mentioned before that I don't think
11 it's hypocritical for us to rely on the EMI agreement while we
12 reject the Sony and Universal agreements for the very simple
13 fact that the indicia of the negotiation for the reasons I
14 mentioned before does not reflect the exploitation by EMI of
15 market power even if it had it.

16 No differently than as Mr. Cohen cited BMG and Warner
17 Chapel that were going to withdraw and may have gone down the
18 same path as Sony and Universal, but they did not. They did
19 not exercise market power that arguably they may have been able
20 to try to do. Sony and Universal did. Warner and BMG did not.
21 And the history of negotiations for so long had a 1.85 rate and
22 the fact that ASCAP has for so long offered and continue to
23 offer non internet radio rates at 1.85 all suggest that the
24 absolute top should be 1.85. I'll conclude with this part of
25 it. I don't think we've seen a case, your Honor, where we have

1 a crossover. They're at 1.85 for their first two years. In
2 fact, I think Dr. Murphy would say under his theory that the
3 price of a willing buyer and a willing seller would have
4 arrived at in 2011 is 1.85. They're proposing 1.85 for 2011
5 and 2012. There's no precedent whatsoever to take percentage
6 of revenue rate and bump up the percentage. There's not one
7 ASCAP deal that ASCAP can point to where a percentage of
8 revenue rate escalated year to year. There's no reason for it.

9 If Pandora is successful, if its technology continues
10 to bring in greater and greater amounts of revenue ASCAP
11 benefits from that. There's no need to have a greater
12 percentage. The notion that personalization creates a benefit
13 for a higher percentage also doesn't hold up, your Honor. You
14 addressed this in MobiTV as well. To the extent that the
15 technology of a service creates a more compelling offering,
16 well, if it's compelling and people will pay more for it, ASCAP
17 gets the benefit of that. But the incremental investments made
18 to generate that additional revenue shouldn't be the subject of
19 an increase in rate because you're getting the bump up as well
20 because you're riding up with Pandora.

21 So at the end of the day I think all of those factors
22 argue in favor of an absolute cap on the range of
23 reasonableness at 1.85 and the evidence that we'll give you I
24 think will support that. And I apologize for my dry throat and
25 everything else and thank you very much for your patience.

1 THE COURT: Excuse me one second, counsel. So,
2 counsel, this is the situation. We do have two court reporters
3 who volunteered to come in tomorrow if the courthouse has
4 closed. So I would just ask you to confirm during this break
5 that you will be here because I don't want them to come in if
6 you're not going to be here. Good. We'll take a ten-minute
7 recess.

8 (Recess)

9 THE COURT: So, counsel, I understand that you have a
10 joint recommendation that we break for the day but proceed
11 tomorrow morning. Am I right that I understand that is your
12 joint recommendation?

13 COUNSEL: Yes, your Honor.

14 THE COURT: Good. Hopefully some very sick people can
15 get a good night's rest. That would be very good. And that's
16 just fine and I want to thank the court reporters who have
17 agreed to stay today and those who will be with us tomorrow.

18 So let's talk a little bit about logistics. I'm
19 assuming the courthouse will be closed tomorrow. We have
20 commitments from two reporters to be with us in that event. I
21 know we're all planning to be here and start tomorrow morning
22 at 9:30. But just in case something dramatic happens, please
23 call my chambers as soon as you know. You'll communicate with
24 each other as well and we'll be monitoring our chambers voice
25 mail from 7:00 onwards to try to capture any messages and act

1 on them. So if we need to intercept reporters we will be able
2 to do so. I think that's it.

3 MR. COHEN: Your Honor, just because I know you're
4 trying to stay ahead of us, the weather even before this delay
5 has kind of changed our order a good deal so let me tell you
6 what I think we're going to try to do tomorrow is start with
7 Mr. Brodsky, who needs to leave to go to the Grammy's rather
8 than Mr. DeFilippis, then move to Mr. DeFilippis. Mr. Horowitz
9 was unable to get into town. He was going to testify after
10 that. We have agreed that Mr. Horowitz will testify out of
11 order on the 30th of January which is the next day that he can
12 get back which is also the day that we've agreed that
13 Mr. Rosenbloum has been subpoenaed. He's not out of order but
14 we will keep you as up to date as we can but the witnesses are
15 doing the best they can with travel plans.

16 THE COURT: So after Mr. DeFilippis we'll have
17 Mr. LoFrumento.

18 MR. COHEN: Yes, your Honor. Then Mr. Saltzman and
19 Mr. Kenmore. We'll proceed in that order. I don't know if we
20 will get to Mr. LoFrumento tomorrow.

21 THE COURT: Fine. Let me tell you what I've done with
22 respect to your evidentiary objections and thank you for
23 getting me this markup with these revised objections. One, we
24 need to file as part of our trial exhibits the copy of the
25 witnesses' direct testimony that has these objections reflected

1 in it because they are part of the record of what objections
2 were made. Some witnesses have very few objections, others
3 have more, and what I'm thinking about doing is ignoring
4 objections made to a topic heading. I'm going to assume the
5 topic headings are not testimony but simply markers that
6 counsel have inserted to help me work my way through the
7 testimony. And I might, depending on what it is or whose
8 testimony it is, give you just my indications of what
9 objections are sustained and you can assume that the rest are
10 overruled, and I'm thinking of doing the following: I've gone
11 through all the objections with respect to the ASCAP witnesses,
12 not that I won't do it again, but I have tentative rulings and
13 I'm thinking of what I would do at the right point is give you
14 the tentative rulings for a witness and then if anybody --
15 without oral argument, just rule, and then if anyone feels that
16 they would like me to revisit one of those rulings I'd give you
17 an opportunity and that might save us some time and so that's
18 my recommendation. You'll have overnight to think about it.

19 Good. I don't think there's anything more to do
20 today. Am I getting copies of your exhibits of the Pandora
21 opening testimony slides?

22 MR. STEINTAL: Yes.

23 THE COURT: Thank you. Good. See you all tomorrow at
24 9:30.

25 (Adjourned to January 22, 2014 at 9:30 a.m.)

